

**AUDITED
FINANCIAL STATEMENTS
FOR THE YEAR ENDED AUGUST 31, 2016**
[School Act, Sections 147(2)(a), 148, 151(1) and 276]

Christ the Redeemer Catholic Separate Regional Division No. 3

Legal Name of School Jurisdiction

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SCHOOL JURISDICTION MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The financial statements of Christ the Redeemer Catholic Separate Regional Division No. 3 presented to Alberta Education have been prepared by school jurisdiction management which has responsibility for their preparation, integrity and objectivity. The financial statements, including notes, have been prepared in accordance with Canadian Public Sector Accounting Standards and follow format prescribed by Alberta Education.

In fulfilling its reporting responsibilities, management has maintained internal control systems and procedures designed to provide reasonable assurance that the school jurisdiction's assets are safeguarded, that transactions are executed in accordance with appropriate authorization and that accounting records may be relied upon to properly reflect the school jurisdiction's transactions. The effectiveness of the control systems is supported by the selection and training of qualified personnel, an organizational structure that provides an appropriate division of responsibility and a strong system of budgetary control.

Board of Trustees Responsibility

The ultimate responsibility for the financial statements lies with the Board of Trustees. The Board reviewed the audited financial statements with management in detail and approved the financial statements for release.

External Auditors

The Board appoints external auditors to audit the financial statements and meets with the auditors to review their findings. The external auditors were given full access to school jurisdiction records.

Declaration of Management and Board Chair

To the best of our knowledge and belief, these financial statements reflect, in all material respects, the financial position, results of operations and cash flows for the year in accordance with Canadian Public Sector Accounting Standards.

BOARD CHAIR

Ron Schrieber

Name

Signature

SUPERINTENDENT

Scott Morrison

Name

Signature

SECRETARY-TREASURER OR TREASURER

Michael Kilcommons

Name

Signature

November 30, 2016

Board-approved Release Date

c.c. ALBERTA EDUCATION, Financial Reporting & Accountability Branch
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STATEMENT OF FINANCIAL POSITION
As at August 31, 2016 (in dollars)

		2016	2015
FINANCIAL ASSETS			
Cash and cash equivalents	(Schedule 5)	\$ 9,760,494	\$ 9,135,503
Accounts receivable (net after allowances)	(Note 3)	\$ 4,401,925	\$ 4,991,172
Portfolio investments	(Schedule 5; Note 4)	\$ 2,061,397	\$ 1,687,147
Other financial assets	(Note 5)	\$ -	\$ 250,652
Total financial assets		\$ 16,223,816	\$ 16,064,474
LIABILITIES			
Bank indebtedness	(Note 6)	\$ -	\$ -
Accounts payable and accrued liabilities	(Note 7)	\$ 3,806,141	\$ 4,599,297
Deferred revenue	(Note 8)	\$ 92,931,969	\$ 75,006,585
Employee future benefit liabilities	(Note 9)	\$ 252,104	\$ 222,649
Liability for contaminated sites			
Other liabilities		\$ -	\$ -
Debt	(Note 10)		
Supported: Debentures and other supported debt		\$ 955,027	\$ 1,327,670
Unsupported: Debentures and capital loans		\$ -	\$ 490,833
Mortgages		\$ -	\$ -
Capital leases		\$ -	\$ -
Total liabilities		\$ 97,945,241	\$ 81,647,034
Net financial assets (debt)		\$ (81,721,425)	\$ (65,582,560)
NON-FINANCIAL ASSETS			
Tangible capital assets	(Schedule 6)		
Land		\$ 221,796	\$ 370,796
Construction in progress		\$ -	\$ -
Buildings	\$ 145,668,749		
Less: Accumulated amortization	\$ (47,600,058)	\$ 98,068,691	\$ 79,704,348
Equipment	\$ 4,088,352		
Less: Accumulated amortization	\$ (1,741,802)	\$ 2,346,550	\$ 1,621,507
Vehicles	\$ 846,092		
Less: Accumulated amortization	\$ (380,284)	\$ 465,808	\$ 124,877
Computer Equipment	\$ 1,016,645		
Less: Accumulated amortization	\$ (654,276)	\$ 362,369	\$ 512,486
Total tangible capital assets		\$ 101,465,214	\$ 82,334,014
Prepaid expenses	(Note 11)	\$ 1,850,140	\$ 656,720
Other non-financial assets	(Note 12)	\$ 499,088	\$ -
Total non-financial assets		\$ 103,814,442	\$ 82,990,734
Accumulated surplus	(Schedule 1; Note 13)	\$ 22,093,017	\$ 17,408,174
Accumulating surplus / (deficit) is comprised of:			
Accumulated operating surplus (deficit)		\$ 22,093,017	\$ 17,408,174
Accumulated remeasurement gains (losses)		\$ -	\$ -
		\$ 22,093,017	\$ 17,408,174
Contractual obligations	(Note 14)		
Contingent liabilities	(Note 15)		

The accompanying notes and schedules are part of these financial statements.

STATEMENT OF OPERATIONS
For the Year Ended August 31, 2016 (in dollars)

	Budget 2016 (Note 19)	Actual 2016	Actual 2015
REVENUES			
Alberta Education (Note 17)	\$ 93,769,037	\$ 94,679,846	\$ 93,129,140
Other - Government of Alberta (Note 17)	\$ 499,000	\$ 664,465	\$ 638,248
Federal Government and First Nations	\$ 126,775	\$ 15,746	\$ -
Other Alberta school authorities (Note 17)	\$ 189,941	\$ 676,505	\$ 155,347
Out of province authorities	\$ -	\$ -	\$ -
Alberta municipalities-special tax levies	\$ -	\$ -	\$ -
Property taxes	\$ 6,116,525	\$ 6,540,193	\$ 6,165,599
Fees (Schedule 8)	\$ 1,765,836	\$ 1,858,822	\$ 1,867,450
Other sales and services	\$ 206,600	\$ 79,992	\$ 8,999
Investment income	\$ 50,000	\$ 99,968	\$ 82,078
Gifts and donations	\$ 228,000	\$ 731,755	\$ 216,044
Rental of facilities	\$ 15,000	\$ 38,658	\$ 13,014
Fundraising	\$ 368,000	\$ 384,055	\$ 513,820
Gains on disposal of capital assets	\$ -	\$ 660,793	\$ 18,260
Other revenue (Note 15)	\$ 603,714	\$ 4,389,406	\$ 5,446,656
Total revenues	\$ 103,938,428	\$ 110,820,204	\$ 108,254,655
EXPENSES			
Instruction - ECS	\$ 2,271,785	\$ 2,578,936	\$ 2,907,533
Instruction - Grades 1 - 12	\$ 81,963,813	\$ 83,745,718	\$ 78,383,842
Plant operations and maintenance (Note 15)	\$ 12,732,295	\$ 13,104,717	\$ 17,896,998
Transportation	\$ 4,870,560	\$ 4,724,333	\$ 4,648,542
Board & system administration	\$ 2,099,975	\$ 1,981,657	\$ 2,031,857
External services	\$ -	\$ -	\$ -
Total expenses	\$ 103,938,428	\$ 106,135,361	\$ 105,868,772
Operating surplus (deficit)	\$ -	\$ 4,684,843	\$ 2,385,883

The accompanying notes and schedules are part of these financial statements.

STATEMENT OF CASH FLOWS
For the Year Ended August 31, 2016 (in dollars)

	2016	2015
CASH FLOWS FROM:		
A. OPERATING TRANSACTIONS		
Operating surplus (deficit)	\$ 4,684,843	\$ 2,385,883
Add (Deduct) items not affecting cash:		
Total amortization expense	\$ 5,357,334	\$ 5,028,274
Gains on disposal of tangible capital assets	\$ (660,793)	\$ (18,260)
Losses on disposal of tangible capital assets	\$ -	\$ -
Expended deferred capital revenue recognition	\$ (3,879,268)	\$ (4,018,277)
Deferred capital revenue write-down / adjustment	\$ -	\$ -
Donations in kind	\$ -	\$ -
Changes in:		
Accounts receivable	\$ 589,247	\$ (250,635)
Prepays	\$ (1,193,420)	\$ (491,649)
Other financial assets	\$ 250,652	\$ (9,163)
Non-financial assets	\$ (499,088)	\$ -
Accounts payable, accrued and other liabilities	\$ (793,156)	\$ 2,011,562
Deferred revenue (excluding EDCR)	\$ 1,335,475	\$ 7,336,446
Employee future benefit liabilities	\$ 29,455	\$ 13,884
Other (describe)	\$ -	\$ -
Total cash flows from operating transactions	\$ 5,221,281	\$ 11,988,065
B. CAPITAL TRANSACTIONS		
Purchases of tangible capital assets		
Land	\$ -	\$ -
Buildings	\$ (2,656,458)	\$ (9,097,664)
Equipment	\$ (1,079,884)	\$ (31,223)
Vehicles	\$ (448,380)	\$ (33,204)
Computer equipment	\$ (48,375)	\$ (543,796)
Net proceeds from disposal of unsupported capital assets	\$ 874,533	\$ 18,260
Other (describe)	\$ -	\$ -
Total cash flows from capital transactions	\$ (3,358,564)	\$ (9,687,627)
C. INVESTING TRANSACTIONS		
Purchases of portfolio investments	\$ (374,250)	\$ (1,134,209)
Dispositions of portfolio investments	\$ -	\$ -
Remeasurement (gains) losses reclassified to the statement of operations	\$ -	\$ -
Change in endowments	\$ -	\$ (4,703)
Other (describe)	\$ -	\$ -
Total cash flows from investing transactions	\$ (374,250)	\$ (1,138,912)
D. FINANCING TRANSACTIONS		
Issue of debt	\$ -	\$ -
Repayment of debt	\$ (863,476)	\$ (524,843)
Other factors affecting debt (describe)	\$ -	\$ -
Issuance of capital leases	\$ -	\$ -
Repayment of capital leases	\$ -	\$ -
Other factors affecting capital leases (describe)	\$ -	\$ -
Other (describe)	\$ -	\$ -
Total cash flows from financing transactions	\$ (863,476)	\$ (524,843)
Increase (decrease) in cash and cash equivalents	\$ 624,991	\$ 636,683
Cash and cash equivalents, at beginning of year	\$ 9,135,503	\$ 8,498,820
Cash and cash equivalents, at end of year	\$ 9,760,494	\$ 9,135,503

The accompanying notes and schedules are part of these financial statements.

STATEMENT OF CHANGE IN NET FINANCIAL ASSETS (NET DEBT)

For the Year Ended August 31, 2016 (in dollars)

	Budget 2016	2016	2015
Operating surplus (deficit)	\$ -	\$ 4,684,843	\$ 2,385,883
Effect of changes in tangible capital assets			
Acquisition of tangible capital assets	\$ (1,800,000)	\$ (24,702,274)	\$ (9,705,887)
Amortization of tangible capital assets	\$ 4,800,000	\$ 5,357,334	\$ 5,028,274
Net carrying value of tangible capital assets disposed of	\$ 10,000	\$ 213,740	\$ -
Write-down carrying value of tangible capital assets	\$ -	\$ -	\$ -
Other changes	\$ -	\$ -	\$ -
Total effect of changes in tangible capital assets	\$ 3,010,000	\$ (19,131,200)	\$ (4,677,613)
Changes in:			
Prepaid expenses	\$ -	\$ (1,193,420)	\$ (491,649)
Other non-financial assets	\$ -	\$ (499,088)	\$ -
Net remeasurement gains and (losses)	\$ -	\$ -	\$ -
Endowments	\$ (5,000)	\$ -	\$ (4,703)
Increase (decrease) in net financial assets (net debt)	\$ 3,005,000	\$ (16,138,865)	\$ (2,788,082)
Net financial assets (net debt) at beginning of year	\$ (81,721,425)	\$ (65,582,560)	\$ (62,794,478)
Net financial assets (net debt) at end of year	\$ (78,716,425)	\$ (81,721,425)	\$ (65,582,560)

The accompanying notes and schedules are part of these financial statements.

STATEMENT OF CHANGE IN NET FINANCIAL ASSETS (NET DEBT)
For the Year Ended August 31, 2016 (in dollars)

	2016	2015
Operating surplus (deficit)	\$ 4,684,843	\$ 2,385,883
Effect of changes in tangible capital assets		
Acquisition of tangible capital assets	\$ (24,702,274)	\$ (9,705,887)
Amortization of tangible capital assets	\$ 5,357,334	\$ 5,028,274
Net carrying value of tangible capital assets disposed of	\$ 213,740	\$ -
Write-down carrying value of tangible capital assets	\$ -	\$ -
Other changes	\$ -	\$ -
Total effect of changes in tangible capital assets	\$ (19,131,200)	\$ (4,677,613)
Changes in:		
Prepaid expenses	\$ (1,193,420)	\$ (491,649)
Other non-financial assets	\$ (499,088)	\$ -
Net remeasurement gains and (losses)	\$ -	\$ -
Endowments	\$ -	\$ (4,703)
Increase (decrease) in net financial assets (net debt)	\$ (16,138,865)	\$ (2,788,082)
Net financial assets (net debt) at beginning of year	\$ (65,582,560)	\$ (62,794,478)
Net financial assets (net debt) at end of year	\$ (81,721,425)	\$ (65,582,560)

The accompanying notes and schedules are part of these financial statements.

STATEMENT OF REMEASUREMENT GAINS AND LOSSES

For the Year Ended August 31, 2016 (in dollars)

	2016	2015
Accumulated remeasurement gains (losses) at beginning of year	\$ -	\$ -
Prior Period Adjustment (Explain)	\$ -	\$ -
Prior Period Adjustment (Explain)	\$ -	\$ -
Unrealized gains (losses) attributable to:		
Portfolio investments	\$ -	\$ -
Other	\$ -	\$ -
Amounts reclassified to the statement of operations:		
Portfolio investments	\$ -	\$ -
Other	\$ -	\$ -
Net remeasurement gains (losses) for the year	\$ -	\$ -
Accumulated remeasurement gains (losses) at end of year	\$ -	\$ -

The accompanying notes and schedules are part of these financial statements.

SCHEDULE 1

SCHEDULE OF CHANGES IN ACCUMULATED SURPLUS
for the Year Ended August 31, 2016 (in dollars)

	ACCUMULATED SURPLUS	ACCUMULATED REMEASUREMENT GAINS (LOSSES)	ACCUMULATED OPERATING SURPLUS	INVESTMENT IN TANGIBLE CAPITAL ASSETS	ENDOWMENTS	UNRESTRICTED SURPLUS	INTERNALLY RESTRICTED	
							TOTAL OPERATING RESERVES	TOTAL CAPITAL RESERVES
Balance at August 31, 2015	\$ 17,408,174	\$ -	\$ 17,408,174	\$ 9,770,437	\$ 105,480	\$ 119,269	\$ 7,318,527	\$ 94,461
Prior period adjustments:								
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Adjusted Balance, August 31, 2015	\$ 17,408,174	\$ -	\$ 17,408,174	\$ 9,770,437	\$ 105,480	\$ 119,269	\$ 7,318,527	\$ 94,461
Operating surplus (deficit)	\$ 4,684,843		\$ 4,684,843			\$ 4,684,843		
Board funded tangible capital asset additions				\$ 2,051,419			\$ (2,051,419)	\$ -
Disposal of unsupported tangible capital assets or board funded portion of supported	\$ -		\$ -	\$ (213,740)		\$ (660,793)		\$ 874,533
Write-down of unsupported tangible capital assets or board funded portion of supported	\$ -		\$ -	\$ -		\$ -		\$ -
Net remeasurement gains (losses) for the year	\$ -	\$ -						
Endowment expenses & disbursements	\$ -		\$ -		\$ (5,000)	\$ 5,000		
Endowment contributions	\$ -		\$ -					
Reinvested endowment income	\$ -		\$ -		\$ 17,751	\$ (17,751)		
Direct credits to accumulated surplus (Describe)	\$ -		\$ -	\$ -	\$ -		\$ -	\$ -
Amortization of tangible capital assets	\$ -			\$ (5,357,334)		\$ 5,357,334		
Capital revenue recognized	\$ -			\$ 3,879,268		\$ (3,879,268)		
Debt principal repayments (unsupported)	\$ -			\$ -		\$ -		
Additional capital debt or capital leases	\$ -			\$ -		\$ -		
Net transfers to operating reserves	\$ -					\$ (5,000,000)	\$ 5,000,000	
Net transfers from operating reserves	\$ -					\$ -	\$ -	
Net transfers to capital reserves	\$ -					\$ (1,000,000)		\$ 1,000,000
Net transfers from capital reserves	\$ -					\$ -		\$ -
Assumption/transfer of other operations' surplus	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Changes Retirement of debt on sale of disposed property	\$ -		\$ -	\$ -	\$ -	\$ 490,833	\$ -	\$ (490,833)
Balance at August 31, 2016	\$ 22,093,017	\$ -	\$ 22,093,017	\$ 10,130,050	\$ 118,231	\$ 99,467	\$ 10,267,108	\$ 1,478,161

SCHEDULE 1

**SCHEDULE OF CHANGES IN ACCUMULATED SURPLUS
for the Year Ended August 31, 2016 (in dollars)**

	INTERNALLY RESTRICTED RESERVES BY PROGRAM									
	School & Instruction Related		Operations & Maintenance		Board & System Administration		Transportation		External Services	
	Operating Reserves	Capital Reserves	Operating Reserves	Capital Reserves	Operating Reserves	Capital Reserves	Operating Reserves	Capital Reserves	Operating Reserves	Capital Reserves
Balance at August 31, 2015	\$ 1,937,915	\$ -	\$ 5,287,242	\$ 22,564	\$ 93,370	\$ 71,897	\$ -	\$ -	\$ -	\$ -
Prior period adjustments:										
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Adjusted Balance, August 31, 2015	\$ 1,937,915	\$ -	\$ 5,287,242	\$ 22,564	\$ 93,370	\$ 71,897	\$ -	\$ -	\$ -	\$ -
Operating surplus (deficit)										
Board funded tangible capital asset additions	\$ -	\$ -	\$ (2,051,419)		\$ -		\$ -	\$ -	\$ -	\$ -
Disposal of unsupported tangible capital assets or board funded portion of supported				\$ 871,533		\$ 3,000		\$ -		\$ -
Write-down of unsupported tangible capital assets or board funded portion of supported		\$ -		\$ -		\$ -		\$ -		\$ -
Net remeasurement gains (losses) for the year										
Endowment expenses & disbursements										
Endowment contributions										
Reinvested endowment income										
Direct credits to accumulated surplus (Describe)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Amortization of tangible capital assets										
Capital revenue recognized										
Debt principal repayments (unsupported)										
Additional capital debt or capital leases										
Net transfers to operating reserves	\$ 2,500,000		\$ 2,500,000		\$ -		\$ -		\$ -	
Net transfers from operating reserves	\$ -		\$ -		\$ -		\$ -		\$ -	
Net transfers to capital reserves		\$ -		\$ 1,000,000		\$ -		\$ -		\$ -
Net transfers from capital reserves		\$ -		\$ -		\$ -		\$ -		\$ -
Assumption/transfer of other operations' surplus	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Changes Retirement of debt on sale of disposed property	\$ -	\$ -	\$ -	\$ (490,833)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Balance at August 31, 2016	\$ 4,437,915	\$ -	\$ 5,735,823	\$ 1,403,264	\$ 93,370	\$ 74,897	\$ -	\$ -	\$ -	\$ -

SCHEDULE 2

SCHEDULE OF CAPITAL REVENUE
(EXTERNALLY RESTRICTED CAPITAL REVENUE ONLY)
for the Year Ended August 31, 2016 (in dollars)

	Unexpended Deferred Capital Revenue				Expended Deferred Capital Revenue
	Provincially Approved & Funded Projects ^(A)	Surplus from Provincially Approved Projects ^(B)	Proceeds on Disposal of Provincially Funded Tangible Capital Assets ^(C)	Unexpended Deferred Capital Revenue from Other Sources ^(D)	
Balance at August 31, 2015	\$ 2,728,106	\$ -	\$ -	\$ 36,986	\$ 72,072,741
Prior period adjustments	\$ -	\$ -	\$ -	\$ -	
Adjusted balance, August 31, 2015	\$ 2,728,106	\$ -	\$ -	\$ 36,986	\$ 72,072,741
Add:					
Unexpended capital revenue <u>received</u> from:					
Alberta Education school building & modular projects (excl. IMR)	\$ 479,157				
Infrastructure Maintenance & Renewal capital related to school facilities	\$ 177,224				
Other sources:	\$ -			\$ -	
Other sources:	\$ -			\$ -	
Unexpended capital revenue <u>receivable</u> from:					
Alberta Education school building & modular (excl. IMR)	\$ 323,164				
Other sources:	\$ -			\$ -	
Other sources:	\$ -			\$ -	
Interest earned on unexpended capital revenue	\$ -	\$ -	\$ -	\$ -	
Other unexpended capital revenue:				\$ -	
Proceeds on disposition of supported capital			\$ -	\$ -	
Insurance proceeds (and related interest)			\$ -	\$ -	
Donated tangible capital assets:					\$ -
Alberta Infrastructure managed projects					\$ 19,597,748
Transferred in (out) tangible capital assets (amortizable, @ net book value)			From Grasslands Public School Division to Christ the Redeem		\$ 871,429
Expended capital revenue - current year	\$ (2,181,678)	\$ -	\$ -	\$ -	\$ 2,181,678
Surplus funds approved for future project(s)		\$ -			
Other adjustments:	\$ -	\$ -	\$ -	\$ -	\$ -
Deduct:					
Net book value of supported tangible capital dispositions or write-offs					\$ -
Other adjustments:		\$ -	\$ -	\$ -	\$ -
Capital revenue recognized - Alberta Education					\$ 3,879,268
Capital revenue recognized - Other Government of Alberta					\$ -
Capital revenue recognized - Other revenue					\$ -
Balance at August 31, 2016	\$ 1,525,973	\$ -	\$ -	\$ 36,986	\$ 90,844,328
	(A)	(B)	(C)	(D)	
Balance of Unexpended Deferred Capital Revenue at August 31, 2016 (A) + (B) + (C) + (D)				\$ 1,562,959	

Unexpended Deferred Capital Revenue

(A) - Represents funding received from the Government of Alberta to be used toward the acquisition of new approved tangible capital assets with restricted uses only. Please specify department if funds received from a source other than Alberta Education.

(B) - Represents any surplus of funding over costs from column (A) approved by Minister for future capital expenditures with restricted uses only.

(C) - Represents proceeds on disposal of provincially funded restricted-use capital assets to be expended on approved capital assets per 10(2)(a) of Disposition of Property Reg. 181/2010.

(D) - Represents capital revenue received from entities OTHER THAN the Government of Alberta for the acquisition of restricted-use tangible capital assets.

SCHEDULE OF PROGRAM OPERATIONS
for the Year Ended August 31, 2016 (in dollars)

REVENUES	2016							2015
	Instruction		Plant Operations and Maintenance	Transportation	Board & System Administration	External Services	TOTAL	TOTAL
	ECS	Grades 1 - 12						
(1) Alberta Education	\$ 2,580,243	\$ 73,192,009	\$ 12,058,154	\$ 4,871,254	\$ 1,978,186	\$ -	\$ 94,679,846	\$ 93,129,140
(2) Other - Government of Alberta	\$ -	\$ 572,420	\$ 92,045	\$ -	\$ -	\$ -	\$ 664,465	\$ 638,248
(3) Federal Government and First Nations	\$ -	\$ 15,746	\$ -	\$ -	\$ -	\$ -	\$ 15,746	\$ -
(4) Other Alberta school authorities	\$ -	\$ 496,574	\$ 179,931	\$ -	\$ -	\$ -	\$ 676,505	\$ 155,347
(5) Out of province authorities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(6) Alberta municipalities-special tax levies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(7) Property taxes	\$ -	\$ 6,540,193	\$ -	\$ -	\$ -	\$ -	\$ 6,540,193	\$ 6,165,599
(8) Fees	\$ 80,193	\$ 1,695,673		\$ 82,956		\$ -	\$ 1,858,822	\$ 1,867,450
(9) Other sales and services	\$ -	\$ 79,992	\$ -		\$ -	\$ -	\$ 79,992	\$ 8,999
(10) Investment income	\$ -	\$ 99,968	\$ -	\$ -	\$ -	\$ -	\$ 99,968	\$ 82,078
(11) Gifts and donations	\$ -	\$ 731,755		\$ -	\$ -	\$ -	\$ 731,755	\$ 216,044
(12) Rental of facilities	\$ -	\$ -	\$ 38,658	\$ -	\$ -	\$ -	\$ 38,658	\$ 13,014
(13) Fundraising	\$ -	\$ 384,055	\$ -	\$ -	\$ -	\$ -	\$ 384,055	\$ 513,820
(14) Gains on disposal of tangible capital assets	\$ -	\$ -	\$ 660,793	\$ -	\$ -	\$ -	\$ 660,793	\$ 18,260
(15) Other revenue	\$ -	\$ 498,605	\$ 3,873,050	\$ -	\$ 17,751	\$ -	\$ 4,389,406	\$ 5,446,656
(16) TOTAL REVENUES	\$ 2,660,436	\$ 84,306,990	\$ 16,902,631	\$ 4,954,210	\$ 1,995,937	\$ -	\$ 110,820,204	\$ 108,254,655
EXPENSES								
(17) Certificated salaries	\$ 1,425,299	\$ 47,233,908			\$ 295,500	\$ -	\$ 48,954,707	\$ 46,296,802
(18) Certificated benefits	\$ 162,599	\$ 10,975,430			\$ 63,243	\$ -	\$ 11,201,272	\$ 10,589,927
(19) Non-certificated salaries and wages	\$ 713,955	\$ 8,351,434	\$ 3,155,400	\$ 154,359	\$ 773,780	\$ -	\$ 13,148,928	\$ 13,857,137
(20) Non-certificated benefits	\$ 182,488	\$ 2,542,059	\$ 855,298	\$ 35,848	\$ 231,749	\$ -	\$ 3,847,442	\$ 3,708,216
(21) SUB - TOTAL	\$ 2,484,341	\$ 69,102,831	\$ 4,010,698	\$ 190,207	\$ 1,364,272	\$ -	\$ 77,152,349	\$ 74,452,082
(22) Services, contracts and supplies	\$ 94,595	\$ 13,240,248	\$ 3,614,350	\$ 4,534,126	\$ 596,268	\$ -	\$ 22,079,587	\$ 21,556,851
(23) Amortization of supported tangible capital assets	\$ -		\$ 3,879,268	\$ -	\$ -	\$ -	\$ 3,879,268	\$ 4,018,277
(24) Amortization of unsupported tangible capital assets	\$ -	\$ 1,350,023	\$ 123,003	\$ -	\$ 5,040	\$ -	\$ 1,478,066	\$ 1,009,997
(25) Supported interest on capital debt	\$ -	\$ -	\$ 92,045	\$ -	\$ -	\$ -	\$ 92,045	\$ 129,721
(26) Unsupported interest on capital debt	\$ -	\$ -	\$ -	\$ -	\$ 4,485	\$ -	\$ 4,485	\$ 13,133
(27) Other interest and finance charges	\$ -	\$ -	\$ -	\$ -	\$ 6,592	\$ -	\$ 6,592	\$ 878
(28) Losses on disposal of tangible capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(29) Other expense	\$ -	\$ 52,616	\$ 1,385,353	\$ -	\$ 5,000	\$ -	\$ 1,442,969	\$ 4,687,833
(30) TOTAL EXPENSES	\$ 2,578,936	\$ 83,745,718	\$ 13,104,717	\$ 4,724,333	\$ 1,981,657	\$ -	\$ 106,135,361	\$ 105,868,772
(31) OPERATING SURPLUS (DEFICIT)	\$ 81,500	\$ 561,272	\$ 3,797,914	\$ 229,877	\$ 14,280	\$ -	\$ 4,684,843	\$ 2,385,883

SCHEDULE OF PLANT OPERATIONS AND MAINTENANCE EXPENSES
for the Year Ended August 31, 2016 (in dollars)

EXPENSES	Custodial	Maintenance	Utilities and Telecomm.	Expensed IMR, Modular Unit Relocations & Lease Payments	Facility Planning & Operations Administration	Unsupported Amortization & Other Expenses	Supported Capital & Debt Services	2016 TOTAL Operations and Maintenance	2015 TOTAL Operations and Maintenance
Uncertificated salaries and wages	\$ 2,366,550	\$ 410,202	\$ 63,108	\$ 220,878	\$ 94,662			\$ 3,155,400	\$ 3,253,314
Uncertificated benefits	\$ 641,474	\$ 111,189	\$ 17,106	\$ 59,871	\$ 25,658			\$ 855,298	\$ 831,712
Sub-total Remuneration	\$ 3,008,024	\$ 521,391	\$ 80,214	\$ 280,749	\$ 120,320			\$ 4,010,698	\$ 4,085,026
Supplies and services	\$ 564,244	\$ 1,862,006	\$ 338,547	\$ 900,985	\$ 56,424			\$ 3,722,206	\$ 8,411,529
Electricity			\$ 755,935					\$ 755,935	\$ 628,527
Natural gas/heating fuel			\$ 259,018					\$ 259,018	\$ 274,870
Sewer and water			\$ 66,858					\$ 66,858	\$ 67,928
Telecommunications			\$ 23,671					\$ 23,671	\$ 16,831
Insurance					\$ 172,015			\$ 172,015	\$ 173,390
ASAP maintenance & renewal payments							\$ -	\$ -	\$ -
Amortization of tangible capital assets									
Supported							\$ 3,879,268	\$ 3,879,268	\$ 4,018,277
Unsupported						\$ 123,003		\$ 123,003	\$ 90,899
Total Amortization						\$ 123,003	\$ 3,879,268	\$ 4,002,271	\$ 4,109,176
Interest on capital debt									
Supported							\$ 92,045	\$ 92,045	\$ 129,721
Unsupported						\$ -		\$ -	\$ -
Lease payments for facilities				\$ -				\$ -	\$ -
Other interest charges						\$ -		\$ -	\$ -
Losses on disposal of capital assets						\$ -		\$ -	\$ -
TOTAL EXPENSES	\$ 3,572,268	\$ 2,383,397	\$ 1,524,243	\$ 1,181,734	\$ 348,759	\$ 123,003	\$ 3,971,313	\$ 13,104,717	\$ 17,896,998

SQUARE METRES									
School buildings								66,748.7	66,748.7
Non school buildings								3,134.7	3,853.3

Note:

Custodial: All expenses related to activities undertaken to keep the school environment and maintenance shops clean and safe.

Maintenance: All expenses associated with the repair, replacement, enhancement and minor construction of buildings, grounds and equipment components. This includes regular and preventative maintenance undertaken to ensure components reach or exceed their life cycle and the repair of broken components. Maintenance expenses exclude operational costs related to expensed IMR & Modular Unit relocations, as they are reported on separately.

Utilities & Telecommunications: All expenses related to electricity, natural gas and other heating fuels, sewer and water and all forms of telecommunications.

Expensed IMR & Modular Unit Relocation & Lease Pmts: All operational expenses associated with non-capitalized Infrastructure Maintenance Renewal projects, modular unit (portable) relocation, and payments on leased facilities.

Facility Planning & Operations Administration: All expenses related to the administration of operations and maintenance including (but not limited to) contract administration, clerical functions, negotiations, supervision of employees & contractors, school facility planning & project 'administration', administration of joint-use agreements, and all expenses related to ensuring compliance with health and safety standards, codes and government regulations.

Unsupported Amortization & Other Expenses: All expenses related to unsupported capital assets amortization and interest on unsupported capital debt.

Supported Capital & Debt Services: All expenses related to supported capital assets amortization and interest on supported capital debt.

**SCHEDULE OF CASH, CASH EQUIVALENTS, AND PORTFOLIO INVESTMENTS
for the Year Ended August 31, 2016 (in dollars)**

Cash & Cash Equivalents

	2016			2015
	Average Effective (Market) Yield	Cost	Amortized Cost	Amortized Cost
Cash	0.90%		\$ 4,383,377	\$ 8,807,374
Cash equivalents				
Government of Canada, direct and guaranteed	0.00%	-	-	-
Provincial, direct and guaranteed	0.00%	-	-	-
Corporate	0.00%	-	-	-
Municipal	0.00%	-	-	-
Pooled investment funds	6.77%	-	370,336	328,129
Other, including GIC's	1.10%	-	5,006,781	-
Total cash and cash equivalents	<u>0.82%</u>	<u>\$ -</u>	<u>\$ 9,760,494</u>	<u>\$ 9,135,503</u>

Portfolio Investments

	2016				2015
	Average Effective (Market) Yield	Cost	Fair Value	Balance	Balance
Long term deposits	0.00%	\$ -	\$ -	\$ -	\$ -
Guaranteed interest certificates	0.00%	-	-	-	-
Fixed income securities					
Government of Canada, direct and guaranteed	0.00%	\$ -	\$ -	\$ -	\$ -
Provincial, direct and guaranteed	0.00%	-	-	-	-
Municipal	0.00%	-	-	-	-
Corporate	0.00%	-	-	-	-
Pooled investment funds	0.00%	-	-	-	-
Total fixed income securities	<u>0.00%</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Equities					
Canadian	0.00%	\$ -	\$ -	\$ -	\$ -
Foreign	0.00%	-	-	-	-
Total equities	<u>0.00%</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Supplemental integrated pension plan assets	0.00%	\$ -	\$ -	\$ -	\$ -
Restricted investments	0.00%	-	-	-	-
Investment in CRCS Limited Partnership	0.00%	2,061,397	-	2,061,397	1,687,147
Other (Specify)	0.00%	-	-	-	-
Total portfolio investments	<u>0.00%</u>	<u>\$ 2,061,397</u>	<u>\$ -</u>	<u>\$ 2,061,397</u>	<u>\$ 1,687,147</u>

See Note 4 for additional detail.

The following represents the maturity structure for portfolio investments based on principal amount:

	2016	2015
Under 1 year	0.0%	0.0%
1 to 5 years	0.0%	0.0%
6 to 10 years	0.0%	0.0%
11 to 20 years	0.0%	0.0%
Over 20 years	100.0%	100.0%
	<u>100.0%</u>	<u>100.0%</u>

SCHEDULE 6

School Jurisdiction Code: 4208

**SCHEDULE OF CAPITAL ASSETS
for the Year Ended August 31, 2016 (in dollars)**

Tangible Capital Assets	2016						2015
	Land	Construction In Progress	Buildings	Equipment	Vehicles	Computer Hardware & Software	Total
Estimated useful life			2.5% - 4%	10%-20%	10%-20%	20%-25%	
Historical cost							
Beginning of year	\$ 370,796	\$ -	\$ 125,480,450	\$ 4,079,520	\$ 397,712	\$ 1,091,484	\$ 131,419,962
Prior period adjustments	-	-	-	-	-	-	-
Additions	-	-	23,125,635	1,079,884	448,380	48,375	24,702,274
Transfers in (out)	-	-	-	-	-	-	-
Less disposals including write-offs	(149,000)	-	(2,937,336)	(1,071,052)	-	(123,214)	(4,280,602)
	<u>\$ 221,796</u>	<u>\$ -</u>	<u>\$ 145,668,749</u>	<u>\$ 4,088,352</u>	<u>\$ 846,092</u>	<u>\$ 1,016,645</u>	<u>\$ 151,841,634</u>
Accumulated amortization							
Beginning of year	\$ -	\$ -	\$ 45,776,102	\$ 2,458,013	\$ 272,835	\$ 578,998	\$ 49,085,948
Prior period adjustments	-	-	-	-	-	-	-
Amortization	-	-	4,696,552	354,841	107,449	198,492	5,357,334
Other additions	-	-	-	-	-	-	-
Transfers in (out)	-	-	-	-	-	-	-
Less disposals including write-offs	-	-	(2,872,596)	(1,071,052)	-	(123,214)	(4,066,862)
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 47,600,058</u>	<u>\$ 1,741,802</u>	<u>\$ 380,284</u>	<u>\$ 654,276</u>	<u>\$ 50,376,420</u>
Net Book Value at August 31, 2016	<u>\$ 221,796</u>	<u>\$ -</u>	<u>\$ 98,068,691</u>	<u>\$ 2,346,550</u>	<u>\$ 465,808</u>	<u>\$ 362,369</u>	<u>\$ 101,465,214</u>
Net Book Value at August 31, 2015	<u>\$ 370,796</u>	<u>\$ -</u>	<u>\$ 79,704,348</u>	<u>\$ 1,621,507</u>	<u>\$ 124,877</u>	<u>\$ 512,486</u>	<u>\$ 82,334,014</u>

	2016	2015
Total cost of assets under capital lease	\$ -	\$ -
Total amortization of assets under capital lease	\$ -	\$ -

SCHEDULE 7

**SCHEDULE OF REMUNERATION AND MONETARY INCENTIVES
for the Year Ended August 31, 2016 (in dollars)**

Board Members:	FTE	Remuneration	Benefits	Negotiated Allowances	Performance Bonuses	ERIP's / Other Paid	Other Accrued Unpaid Benefits	Expenses
Chair-Ronald Schreiber	1.00	\$21,351	\$5,490	\$0			\$0	\$7,507
Trustees	-	\$0	\$0	\$0			\$0	\$0
Harry Salm	1.00	\$11,845	\$5,177	\$0			\$0	\$6,109
Mark Chung	1.00	\$14,695	\$5,271	\$0			\$0	\$6,847
Joanne Van Donzel	1.00	\$15,835	\$4,955	\$0			\$0	\$6,364
Christie Caskey	1.00	\$14,030	\$5,249	\$0			\$0	\$7,129
Vijay Domingo	1.00	\$13,916	\$5,245	\$0			\$0	\$6,105
Mary Stengler	1.00	\$18,117	\$2,093	\$0			\$0	\$9,957
Brian Lyttle	1.00	\$6,493	\$300	\$0			\$0	\$734
		\$0	\$0	\$0			\$0	\$0
	-	\$0	\$0	\$0			\$0	\$0
	-	\$0	\$0	\$0			\$0	\$0
	-	\$0	\$0	\$0			\$0	\$0
	-	\$0	\$0	\$0			\$0	\$0
	-	\$0	\$0	\$0			\$0	\$0
Subtotal	8.00	\$116,282	\$33,781	\$0			\$0	\$50,752
Scott Morrison, Superintendent	1.00	\$206,333	\$59,406	\$0	\$0	\$0	\$0	\$8,713
Michael Kilcommons, Associate Superintendent	1.00	\$176,000	\$41,794	\$0	\$0	\$0	\$0	\$11,539
		\$0	\$0	\$0	\$0	\$0	\$0	\$0
		\$0	\$0	\$0	\$0	\$0	\$0	\$0
		\$0	\$0	\$0	\$0	\$0	\$0	\$0
		\$0	\$0	\$0	\$0	\$0	\$0	\$0
		\$0	\$0	\$0	\$0	\$0	\$0	\$0
		\$0	\$0	\$0	\$0	\$0	\$0	\$0
Certificated teachers	464.88	\$48,572,374	\$11,085,072	\$15,000	\$0	\$0	\$0	
Non-certificated - other	247.72	\$13,032,646	\$3,813,661	\$0	\$0	\$0	\$0	
TOTALS	722.60	\$62,103,635	\$15,033,714	\$15,000	\$0	\$0	\$0	\$71,005

SCHEDULE 8

UNAUDITED SCHEDULE OF FEE REVENUES
for the Year Ending August 31, 2016 (in dollars)

	Actual 2016	Actual 2015
FEES		
Transportation fees	\$82,956	\$120,501
Basic instruction supplies (text books, including lost or replacement fees, course materials)	\$631,516	\$582,704
Technology user fees	\$0	\$0
Alternative program fees	\$0	\$0
Fees for optional courses (band, art, etc.)	\$12,542	\$156,416
Fees for students from other boards	\$0	\$0
Tuition fees (international & out of province)	\$475	\$3,400
Kindergarten & preschool	\$80,193	\$73,245
Extracurricular fees (sports teams and clubs)	\$946,733	\$794,341
Field trips (related to curriculum)	\$0	\$131,394
Lunch supervision fees	\$0	\$0
Locker rental; locks; student ID; uniforms; library, student union, and fitness fees	\$0	\$5,449
Other (describe)* Field trips (Non Instructional)	\$104,407	\$0
Other (describe)*	\$0	\$0
Other (describe)*	\$0	\$0
Other (describe)*	\$0	\$0
Other (describe)*	\$0	\$0
Other (describe)*	\$0	\$0
Other (describe)*	\$0	\$0
Other (describe)*	\$0	\$0
TOTAL FEES	\$1,858,822	\$1,867,450

**PLEASE DO NOT USE "SCHOOL GENERATED FUNDS" AS A CATEGORY*

Please disclose amounts paid by parents of students that are recorded as "Other sales and services" or "Other revenue" (rather than fee revenue):	Actual 2016	Actual 2015
Cafeteria sales, hot lunch, milk programs	\$0	\$0
Special events, graduation, tickets	\$0	\$231,420
Student travel (international, recognition trips, non-curricular)	\$2,372	\$97,318
Sales or rentals of other supplies/services (clothing, agendas, yearbooks)	\$10,559	\$44,843
Adult education revenue	\$0	\$0
Child care & before and after school care	\$0	\$0
Other (describe)	\$0	\$0
Other (describe)	\$0	\$0
Other (describe)	\$0	\$0
TOTAL	\$12,931	\$373,581

UNAUDITED SCHEDULE OF DIFFERENTIAL FUNDING for the Year Ended August 31, 2016 (in dollars)					
	PROGRAM AREA				
	First Nations, Metis & Inuit (FNMI)	ECS Program Unit Funding (PUF)	English as a Second Language (ESL)	Inclusive Education	Small Schools by Necessity (Revenue only)
Funded Students in Program	210	53	945		
Federally Funded Students					
REVENUES					
Alberta Education allocated funding	\$ 219,716	\$ 980,853	\$ 1,109,476	\$ 5,082,872	\$ 112,835
Other funding allocated by the board to the program	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL REVENUES	\$ 219,716	\$ 980,853	\$ 1,109,476	\$ 5,082,872	\$ 112,835
EXPENSES (Not allocated from BASE, Transportation, or other funding)					
Instructional certificated salaries & benefits	\$ 219,042	\$ 126,038	\$ 912,910	\$ 2,237,198	
Instructional non-certificated salaries & benefits	\$ -	\$ 523,464	\$ 204,873	\$ 2,631,131	
SUB TOTAL	\$ 219,042	\$ 649,502	\$ 1,117,783	\$ 4,868,329	
Supplies, contracts and services	\$ 1,870	\$ 334,354	\$ 3,304	\$ 185,202	
Program planning, monitoring & evaluation	\$ -	\$ 8,000	\$ 17,463	\$ 305,457	
Facilities (required specifically for program area)	\$ -	\$ -	\$ -	\$ -	
Administration (administrative salaries & services)	\$ -	\$ -	\$ -	\$ -	
Other (please describe)	\$ -	\$ 1,250	\$ -	\$ -	
Other (please describe)	\$ -	\$ -	\$ -	\$ -	
TOTAL EXPENSES	\$ 220,912	\$ 993,106	\$ 1,138,550	\$ 5,358,987	
NET FUNDING SURPLUS (SHORTFALL)	\$ (1,196)	\$ (12,253)	\$ (29,074)	\$ (276,115)	

SCHEDULE 10

UNAUDITED SCHEDULE OF CENTRAL ADMINISTRATION EXPENSES for the Year Ended August 31, 2016 (in dollars)								
EXPENSES	Allocated to Board & System Administration				Allocated to Other Programs			TOTAL
	Salaries & Benefits	Supplies & Services	Other	TOTAL	Salaries & Benefits	Supplies & Services	Other	
Office of the superintendent	\$ 252,516	\$ 48,590	\$ -	\$ 301,106	\$ 25,484	\$ 3,652	\$ 8,713	\$ 338,955
Educational administration (excluding superintendent)	\$ 157,045	\$ 24,295	\$ -	\$ 181,340	\$ 1,518,922	\$ 19,956	\$ 67,434	\$ 1,787,652
Business administration	\$ 637,648	\$ 388,719	\$ -	\$ 1,026,367	\$ 167,000	\$ 10,571	\$ 22,363	\$ 1,226,301
Board governance (Board of Trustees)	\$ 150,063	\$ 110,368	\$ -	\$ 260,431	\$ -	\$ 1,972	\$ 50,752	\$ 313,155
Information technology	\$ -	\$ -	\$ -	\$ -	\$ 723,465	\$ 8,471	\$ 31,938	\$ 763,874
Human resources	\$ -	\$ -	\$ -	\$ -	\$ 325,948	\$ 4,283	\$ 58,922	\$ 389,153
Central purchasing, communications, marketing	\$ -	\$ -	\$ -	\$ -	\$ 70,000	\$ 920	\$ 9,399	\$ 80,319
Payroll	\$ 167,000	\$ 24,295	\$ -	\$ 191,295	\$ -	\$ 2,194	\$ -	\$ 193,489
Administration - insurance			\$ -	\$ -			\$ -	\$ -
Administration - amortization			\$ 5,040	\$ 5,040			\$ -	\$ 5,040
Administration - other (admin building, interest)			\$ 11,078	\$ 11,078			\$ -	\$ 11,078
Other (describe)	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000
Other (describe)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other (describe)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENSES	\$ 1,364,272	\$ 596,267	\$ 21,118	\$ 1,981,657	\$ 2,830,819	\$ 52,019	\$ 249,521	\$ 5,114,016

**BOARD AND SYSTEM ADMINISTRATION (FOR INFORMATION ONLY - NOT PART OF FINANCIAL STATEMENTS)
2015/2016 EXPENSES UNDER (OVER) MAXIMUM LIMIT**

4208

TOTAL EXPENSES (From "Total" column of Line 30 of Schedule of Program Operations)	\$106,135,361
Enter Number of Net Enrolled Students:	10,323
"C" if Charter School	
STEP 1	
Calculation of maximum expense limit percentage for Board and System Administration expenses	
If "Total Net Enrolled Students" are 6,000 and over = 3.6%	3.60%
If "Total Net Enrolled Students" are 2,000 and less = 5.4%	
<p>The Maximum Expense Limit for Board and System Administration is based on an arithmetical proration for the TOTAL FTE count for grades 1 -12, net of Home Education AND Adult students, between 2,000 to 6,000 at .00045 per FTE (Example: 4,500 FTE count grades 1-12 = 6,000 - 4,500 = 1,500 X .00045 = 0.675% plus 3.6% = maximum expense limit of 4.275%).</p>	
STEP 2	
A. Calculate maximum expense limit amounts for Board and System Administration expenses	
Maximum Expense Limit percentage (Step 1) x TOTAL EXPENSES	\$3,820,873
B. Considerations for Charter Schools and Small School Boards:	
If charter schools and small school boards,	
The amount of Small Board Administration funding (<i>Funding Manual</i> Section 1.13)	\$0
2015/2016 MAXIMUM EXPENSE LIMIT (the greater of A or B above)	\$3,820,873
Actual Board & System Administration from Line 30 of "Schedule of Program Operations" (Board & System Administration Column)	\$1,981,657
Amount Overspent	\$0