

THREE-YEAR CAPITAL PLAN

2026-2029



RESPECTFULLY SUBMITTED ON APRIL 01, 2025

*Questions or requests for clarification can be submitted to
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EXECUTIVE SUMMARY

As referenced consistently throughout Christ the Redeemer's 2025–2028 Capital Plan, the jurisdiction faces four main accommodation challenges, supporting long standing priorities: ensuring safety in all facilities, capacity for growing student enrolment, and up-to-date facilities for high quality and innovative learning.

There are currently 19 school facilities in Christ the Redeemer School Division including:

- 15 traditional schools in 7 communities
- 3 outreach program facilities for students choosing in-person alternative programming
- 1 online / home education school

Historically, CTR has increased by about 200 in person students (2.76%) annually. Growth has been due to several factors, including:

- the historical population growth in most of our communities,
- an influx of new Canadians in two of our communities, and
- growth in our schools at all grade levels, not only due to population increase, but also from students transferring into our school system, particularly during transition years (for example 6 to 7 and 9 to 10).

There is an increased interest in our Catholic schools for both the faith-based education and for our track record of academic excellence. Province wide, Catholic students typically make up between 20% and 25% of any community's population. In CTR communities, we often find that between 30% and 45% choose Catholic Education.

TOP DIVISIONAL PRIORITIES

Priority	Site	Type of Project	Project Capacity
1	Our Lady of the Snows Catholic Academy ECS-12 Canmore	Request for Design and Construction Funding: Permanent Addition	150 capacity
2	New High School – Okotoks 10-12 Okotoks	Request for School Pre-Planning Funding: New Facility	1,000 capacity
3	New School Announcement 10-12 High River	Request for Pre-Planning Funding: New Facility	500 capacity

CONTINUING PRIORITIES

These two projects have received PLANNING FUNDING. Our intention will be to pursue these opportunities vigorously.

A	Saint Joseph's Collegiate 9-12 Brooks	Planning Funding announced March 07, 2025: New Facility Build	600 core
B	Facility move from École Good Shepherd School to St. John Paul II Collegiate	Planning Funding announced March 14, 2025: Relocate Sprung Structure	Approx. 700m ² gymnasium space

DIVISIONAL PRIORITY #1: Two-Story Permanent Addition Construction in Canmore

A new, permanent construction 650 m² two-story wing, at the east end of Our Lady of the Snows Catholic Academy, consisting of 6 classrooms, is needed to optimize the limited space on the site. We perceive this as a necessary solution to accommodate very short-term needs. Our long-term solution requires the construction of an additional facility in Canmore for either Christ the Redeemer or Franco Sud, to support the continued growth of both schools. At this time, the Town of Canmore has not made significant efforts to establish a new school site with viable site readiness. The potential for a new site in the Three Sisters development does not look imminent, as it is anticipated in phase two or three of the area structure plan. In this absence of a new school site in the near future, we perceive a desperate need to provide more space on our current site.

Last year, in preparation for a favorable announcement, we completed the *Site Readiness Gated Checklist*, confirming that this project can commence promptly upon approval.

As of September 2024, OLS was at 102% capacity, a number that is further exacerbated by the fact that it is a shared facility with École Notre-Dame Des Monts. Amicable negotiations and ‘competition’ for space is a regular occurrence between the local site-based administrators. With modest growth anticipated by September 2025, we anticipate that our school will be at 103% capacity, with no current recourse to accommodate the growth.

The Bow Valley Regional Housing authority released a lengthy analysis in a Needs Assessment document in October, 2024, which is a refresh of a 2020 assessment of the same intent. This new document utilizes data from the 2021 Canada Census.

This document – submitted in BLIMs as part of our supporting documentation – indicates that the population in Canmore is expected to increase at the rate of 2.9% per year between 2021 and 2041, from a current population of 15,990 to 28,361 – **a 77% growth over twenty years**. More importantly for our predicament, the population of residents under 25 years of age is expected to grow by 3,748 people, or 105% during this same time frame (Page 40). Although the analysis does not break this down further into the number of school age children, the recognition must be apparent that children from ages 1-18 make up the proportional majority of the under 25 contingent.

The request for permanent construction is three-fold:

- We need to maximize learning spaces to accommodate current and future growth.
- Land is very precious in Canmore and a two-story building addition will require a footprint half the size of a traditional one-story build.
- Aside from the challenge of the square footage needs of one-story modulars, an attached, two-story addition is preferable to additional modulars for safety reasons. In many schools across the province it is a non-issue to walk a few steps outside, even in the dead of winter, but in Canmore there are regular sightings of potentially dangerous wildlife. Our current modulars are detached, by necessity due to the layout and terrain.

Christ the Redeemer Schools in Canmore¹

Enrolment History	2022-2023	2023-2024	2024-2025	2024-2025 Utilization	2025-2026 Projected	2025-2026 Projected Utilization
Our Lady of the Snows	567	601	608	102%	617	103%

¹ Data updated March 2025



PICTURE 2 – OUR LADY OF THE SNOW AREA IDENTIFIED FOR EXPANSION



PICTURE 1 – OUR LADY OF THE SNOWS AREA IDENTIFIED FOR EXPANSION

DIVISIONAL PRIORITY #2: Funding for Pre-Planning of New High School in Okotoks

Holy Trinity Academy has long been the flagship of Christ The Redeemer's facilities and programming. In its 30 year history, the school has been renowned for academic excellence, consistently outperforming the majority of the provinces school on academic measures such diploma exams. In fact, it is not uncommon to have the academic results compared to private schools, despite the fact that HTA has no restrictions on enrolment and eligibility. In fact, the school has been somewhat of a 'magnet' for parents seeking special supports for their children. The student services program at the school is second to none. In more recent years, the school has also garnered special attention for its sports programs, which routinely enjoy the recognition that comes with provincial excellence. In this current year, our Principal has declined numerous requests for enrolment from families outside of CTR boundaries seeking the excellence that the school has to offer.

Just as the Province has experienced unprecedented growth in the last year, HTA has seen an explosion in enrolment. From September 2023 to September 2024, the student population grew from 919 students to 1043. This growth, of 124 students, represents 13.5% growth. The utilization of this facility grew accordingly from 84% capacity to 96% capacity in this 12 month stretch.

As we look towards the 2025-2026 school year, we are predicting an additional 62 students in this school, which is 5.9% growth from year to year. Our projected utilization for 2025-2026 will have the school operating at 102% capacity. We applied for 2 modular classrooms in our November 2024 submission, on an emergent basis, but to date we have not received confirmation. Note that the possibility of modular classrooms is now becoming a necessity, but we would still perceive it as a temporary solution.

Where we had previously considered an addition to the school, it is clear now that Okotoks is in need of a second Catholic high school. Even if we are to somehow accommodate classroom programming in the immediate future, there is tremendous strain in a facility that is not equipped for the overabundance of needs for specialized spaces, such as physical education, and CTS offerings

We have no other solution beyond requesting the full capital build. Our elementary and junior high schools in the Okotoks area are nearing full utilization and also do not have the specialized learning spaces required to support high school science, CTS and fine arts classes.

We have initiated several meetings with the Town, and they appear intent to work with us to determine a solution. Together we have identified three potential solutions, all of which are adjacent to existing development and approaching site-readiness.

We are requesting that pre-planning funds be announced and allocated in the immediate future, to support our conversations and a bid for a new facility in the Town of Okotoks, or in the immediate vicinity, working in conjunction with the County of Foothills.

The chart below was provided by the Planning Development department of the Town of Okotoks. It identifies four major developments that are currently in various stages of progress. The latter two – Ridgemont and Tillotson, are in preliminary stages, and therefore represent no lots yet, but ground was broken in Tillotson a full year ago, and Ridgemont is in its final planning stages, with an intention to break ground this year. Please note that in 2024, the population of Okotoks was officially estimated at 32,957. The chart below suggests as many as 25,000 new residents in Okotoks by 2042. The D’Arcy development alone is anticipated to add approximately 3500 residents between now and 2030. The full development of these four will represent 75% growth of the entire town as the plans come to fruition by 2042.

It is also noteworthy that historically in Okotoks, between 40% and 45% of school age children attend in the Catholic School system.

Development	Dwelling Units	To Date (Subdivided lots / approved units – does not mean constructed and completed)	Anticipated Build Out (Very approximate – fluctuates significantly based on the economy / immigration and many factors outside of Town control)	Anticipated Total Population (based on 2.9 per unit)
D’Arcy	2, 200 units	979 (45% of community)	2030	6, 380
Wedderburn (Both Quarter Sections)	2,500 units (approximate as ASP Amendment not finalized)	500 (20% of community)	2040	7, 250
Ridgemont	1400 units	0%	2042	4, 080
Tillotson	1190-1349 units	0%	2038	3451-3912

These are the current developments in progress or with planning underway. No additional ASPs have been agreed to by the Town at this point in time. These dwelling unit ranges are also approximate and subject to refinement at more detailed levels of planning. In short we can anticipate roughly 20-25,000 residents within existing approved developments over the next 10-15 years most likely. The rate will increase significantly once our regional waterline is operational in 2026.

ILLUSTRATION 1 – OKOTOKS DEVELOPMENTS IN PROGRESS

Enrolment History	2022- 2023	2023- 2024	2024- 2025	2024-2025 Utilization	2025-2026 Projected	2025-2026 Projected
Holy Trinity Academy	849	919	1,041	96%	1,105	102%

DIVISIONAL PRIORITY #3: Pre-Planning Funding: New School Facility in High River

In 2013 there was a massive flood that almost destroyed the Town of High River. Most of the town population was displaced and many moved away. Despite this, the town population has rebounded and the combined population of the separate schools has surpassed the significant growth in the town. The Town of High River is working intelligently and supportively to identify school sites for both the public and separate system and we feel that our rising population supports an argument to take advantage of the sites availed by the town.

Holy Spirit Academy is our K-6 elementary school, and it has experienced substantial growth in the last few years. Whereas the utilization in 2023 was still at approximately 88%, it has ‘exploded’ in recent years to its projected rate this coming year of as much as 98%.

Notre Dame Collegiate was originally built as an elementary school in 1998, then repurposed as a junior/senior high school in 2003. Following the 2013 flood, the school was extensively renovated including the construction, foods, and new media labs. Four portables were attached at the time of the rebuild and another two portables were added in 2016. A running track and sports field were constructed in 2017. The school’s utilization rate is currently 86%. Even though the Town is experiencing yearly growth of 1.5%, the school experienced annual growth at a higher rate, prior to Covid-19. This may be attributed to the influx of new immigrants, primarily from the Philippines, who are often Catholic, and with children 12 years and older. The strong academic results of the school are also a drawing card for some parents. We consider a new high school a very high priority within the next five years.

There is available land in the NW portion of High River, but not in the immediate future, as development in that particular sector is not anticipated in the next ten years. There is a designated school site in the South portion of the town, but currently it is smaller than what would be required for a full school site. We have had interactions with the town and the developer regarding potential options to access a larger space. Grade configuration would be examined at time of announcement but conceivably, we would anticipate a primary, middle, and high school.

We propose that the new school we are requesting be designated as a 9-12 High School with a capacity of 550 students. The existing Notre Dame Collegiate, which houses 7-12, was originally designed and built as an elementary school, and then re-designed and re-built after the 2013 flood.

An opportunity to build a purpose-built high school, with appropriate CTS spaces and an appropriate sized gymnasium would offer students and staff the educational programming that they deserve, while alleviating the challenges of hosting shared facilities for physical education, CTS, and optional programming for a large grade 7-12 population.

Christ the Redeemer Schools in High River²

Enrolment History	2022-2023	2023-2024	2024-2025	2024-2025 Utilization	2025-2026 Projected	2025-2026 Projected Utilization
Holy Spirit Academy	488	506	535	91%	542	98%
Notre Dame Collegiate	521	532	523	86%	523	86%
Totals	1,009	1,038	1,058			

² Data updated March 2025

CONTINUING PRIORITY A: New School Construction in Brooks

On March 07, 2025, we received confirmation from Albert Education that we will receive Planning Funding to support and direct our proposed new high school in Brooks Alberta. We are incredibly thankful for this opportunity.

We have maintained this project within our plan with the intention of working toward full construction funding as we work with the City of Brooks and the province. We are confident that our efforts can bring this next phase to fruition shortly.

From our previously updated submission: For several years, we included a six classroom, two-story addition to Saint Joseph's Collegiate in Brooks as one of our top three priorities. The effort and expense would have been warranted, but recent developments in enrolment and utilization have precluded that request, and it is replaced by a legitimate and critical argument for a new school in Brooks.

We are requesting School Planning Funding to support this project's readiness through further development of the project scope, and potential partnership opportunities, as we perceive the most optimal development should be a multi-services facility, potentially including immigration services and mental health supports. There are additional community Services offerings that the community is in desperate need of access. The City of Brooks is intrigued and supportive of the possibilities.

For background purposes: We have three traditional schools in Brooks. The K-4 primary school – Holy Family Academy – is utilized in 2024-2025 at 98% of its capacity. Our middle school, Christ the King Academy, with grades 5-8, is at 119% utilization. It shares a facility with Saint Joseph's Collegiate, which is currently at 90% capacity. Combined, the facility is 103% full.

This request for School Planning Funding, and soon thereafter an announcement of a new facility, is based primarily on Enrolment Pressures, but also on Functionality and Programming challenges that arise from enrolment. We cannot provide the programming that is necessary, nor meet all of our curriculum needs in the space we currently occupy. We are currently renting physical education space from the City Recreation Centre for both our middle school and our high school, and we are also leasing classroom space from the city owned Arts and Culture Centre which is three blocks away.

The two facilities that we inherited were buildings that the public school division no longer required. Both are old (some dating as far back as 1924, see drawings below) and inefficient in terms of design and mechanical / HVAC.

Graduating smaller classes than intake in lower grades accounts for some of the growth of the community, but new Canadians moving into the community over the last decade have had a huge impact on enrolment numbers, but also on utilization. Given the need for additional supports for the majority of students who are English as an Additional Language Learners, we continue to operate above provincial utilization capacities.

The modulares added in 1999, 2000, and 2009 to CTK/SJC were classrooms no longer needed by the public school division, and they were added when we were desperate for space. In 2022 it was determined that the seven had outlived their reasonable life and had to be demolished. Our utilization at that time was barely less than 90% of capacity. Capital Planning determined that the seven would be replaced by only 4 new, which, it was suggested, would fortify our argument for a permanent addition, as it would increase our utilization. That prediction came true, as one year later, our numbers and utilization have increased dramatically. Later, we entered a plea to keep one of the

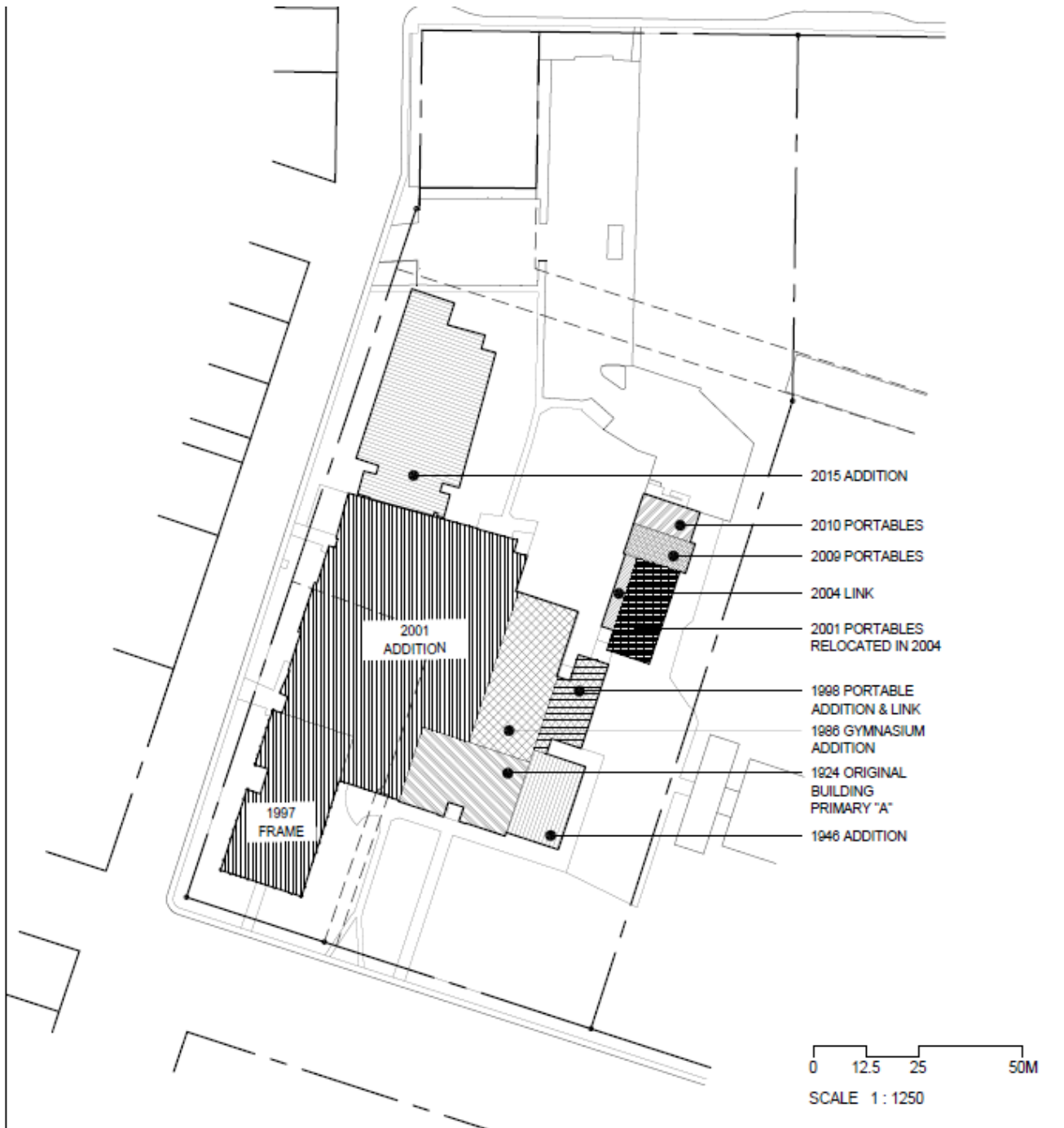
modulars slated to be demolished, as we could not manage without at least one more classroom. We were allowed to maintain the one in the least poor shape, but the net result is that we now have two classrooms fewer, and our school is well beyond capacity.

We cannot operate with simply adding additional portables to the space. As we are sharing a facility between two schools (middle and high school), we have space difficulties in accommodating sufficient use of gymnasium and optional class spaces. Ultimately, although our current request is for School Planning Funding, we are asking for a new facility in the City of Brooks in the very near future. The City of Brooks has worked with us extensively and cooperatively over the last year, and in recent Council deliberations, moved not only to allocate a substantial portion of shovel-ready land to our school division, but subsequently voted to re-zone the space to accommodate our request for new high school. The space is 23.5 acres in the southeast corner of town, adjacent to the golf course, and was in a former life identified as the 'Old Rodeo Grounds'. The City's own investigation indicates that the site meets the requirements for development of a school, has utilities, and could be further developed with short notice. This new structure would house our middle school students and serve as the new Saint Joseph's Collegiate building. This would allow the current middle school to be utilized solely by Christ The King Academy. Further to this, a grade reconfiguration of some Holy Family Academy students into Christ The King could also reduce pressures.

Christ the Redeemer Schools in Brooks³

Enrolment History	2022-2023	2023-2024	2024-2025	2024-2025 Utilization	2025-2026 Projected	2025-2026 Projected Utilization
Holy Family Academy	449	452	464	98%	495	105%
Christ the King Academy	374	429	471	119%	493	124%
St. Josephs Collegiate	444	453	452	89%	452	89%
Christ the King & St Joseph's Collegiate Combined						104%
Totals	1,267	1,334	1,387			

³ Data updated March 2025



CLIENT
CHRIST THE REDEEMER CATHOLIC SCHOOLS

1 McRAE ST, BOX 1318
OKOTOKS, AB T1O 1B3

PROJECT
ST. JOSEPH'S/ CHRIST THE KING

LEGAL ADDRESS: BLOCK 2 AND 3
PLAN 981 1781
MUNICIPAL ADDRESS: 108 - 4TH AVENUE W
BROOKS, AB T1R 0L7

GOV. AB BLDG #: B2492A
GOV. AB SITE #: 02492
SCHOOL CODE:

SITE PLAN

DATE 2022-01-11
SCALE 1:1250



ILLUSTRATION 2 – SMALL SCALE DRAWING SHOWING AGE OF CORE, NUMEROUS ADDITIONS AND MODULARS

CONTINUING PRIORITY B: Funding for Pre-Planning of Relocation of Sprung Structure – Okotoks

We received notice from the province on March 14, 2025, that we will receive funds to support the exploration of our proposal to re-use and re-locate our Sprung structure. Once again, we are maintaining the proposal below in this document, as a continuing priority that we believe has tremendous merit, and significant application.

We are appreciative of the fact that Capital Planning has acknowledged the potential that moving and reusing this structure could offer, and we will continue to work with the Town of Okotoks to ensure their continued support.

From our previously updated submission: Our request is for Pre-Planning Funding to support our early identification of this future capital need. We expect that this will elevate in status as a capital priority for CTR, potentially for activation of the relocation process in the spring of 2027. Conceivably, we would wish to begin physical prep work of a new site soon after spring thaw, to be prepared for relocation during the summer months, and thus ready for September 1. The timing is not arbitrary, as our replacement school in Okotoks, for École Good Shepherd School in D’Arcy Ranch, is anticipated to be completed at the same time.

This request for Pre-Planning Funding, is based primarily on Functionality and Programming challenges that arise from a facility that was built 30 years ago for a much smaller population and is now inadequate for some educational aspects. Specifically, we cannot provide the fulsome physical education programming that is necessary, as the facility does not provide space for quality daily physical education.

Funding for our request would support value scoping studies, functional planning, and stakeholder engagements. It is also imperative that we engage with Capital Planning (initiated herein) but also the Town of Okotoks and the manufacturers of the Sprung Structure, to ensure that we have support and direction from all three entities. Consideration must be given to what parameters might be adapted at the new location to ensure the structure is utilized to its maximum capacity. This will include a more effective and permanent base than the current (and quickly constructed) asphalt base, a suitable gymnasium floor for competitive junior high sports, and the efficacy of raising the height of the structure to meet the sporting needs of older students. We would later be asking for funding to purchase the Sprung Structure, heighten the ceiling, move the structure to the new location, build the cement base, install a hardwood floor, and necessitate any other electrical and HVAC requirements.

Background Information of Sprung Structure in Okotoks:

When our gymnasium at École Good Shepherd School (ÉGSS) was condemned in 2018, we managed for approximately 6 months without a gym, by bussing students to the local church hall for PE classes, and utilizing the local recreation centre as we could, but that was relatively rare, as it was booked most days for other school programs.

Neither the Town of Okotoks, nor Alberta Education, were initially keen on the idea of a ‘tensile fabric structure’, even as a temporary measure, but CTR proceeded with the solution. Later, Capital Planning was supportive of the decision (on a temporary basis) and has continued to support CTR with lease payments to this day.

The Sprung Structure has met the needs of our K-6 school admirably for approximately 5 years. It has withstood all weather conditions and presents as well as it did when it was new. We are obligated to

renew our bylaw variation with the town each year to justify keeping the building, and at the same time we must conduct a public engagement to ensure that our neighbors have no concerns. In five years, we have not had a single objection to the building.

The Town of Okotoks – unofficially – has indicated that there may be an openness to revising the local bylaws, such that the building could be permanently adopted (on a different school site) when it is no longer needed at ÉGSS.

We strongly urge members of Alberta Capital Planning and Alberta Infrastructure venture to our site at 52 Robinson Drive in Okotoks to visit the facility. We will be keen to accommodate a tour of the structure and advocate for its long-term viability.

Our 2024 Capital Priorities submission to Capital Planning includes a request for pre-planning funds to explore (and petition) the possibility of relocating the Sprung structure in approximately 3 years (upon completion of the ÉGSS replacement school) to our local junior high school – St. John Paul II Collegiate. This would require pre-planning funds, followed by design and full construction funding for the building of a base, moving the structure, and then heightening the ceiling to allow for older students' athletic events. The proposed site is on our existing School Reserve behind Saint John Paul II Collegiate. There is adequate space, and a small portion of the Pre-Planning Funds would be allocated towards acquiring documentation to support a Site Readiness Checklist.

Recent Photos of the six-year-old Sprung Structure:



PICTURE 3 – SPRUNG STRUCTURE



PICTURE 4 - SPRUNG STRUCTURE



PICTURE 5 – SPRUNG STRUCTURE



PICTURE 6 – SPRUNG STRUCTURE

GENERAL CTR AND COMMUNITY INFORMATION

Facilities

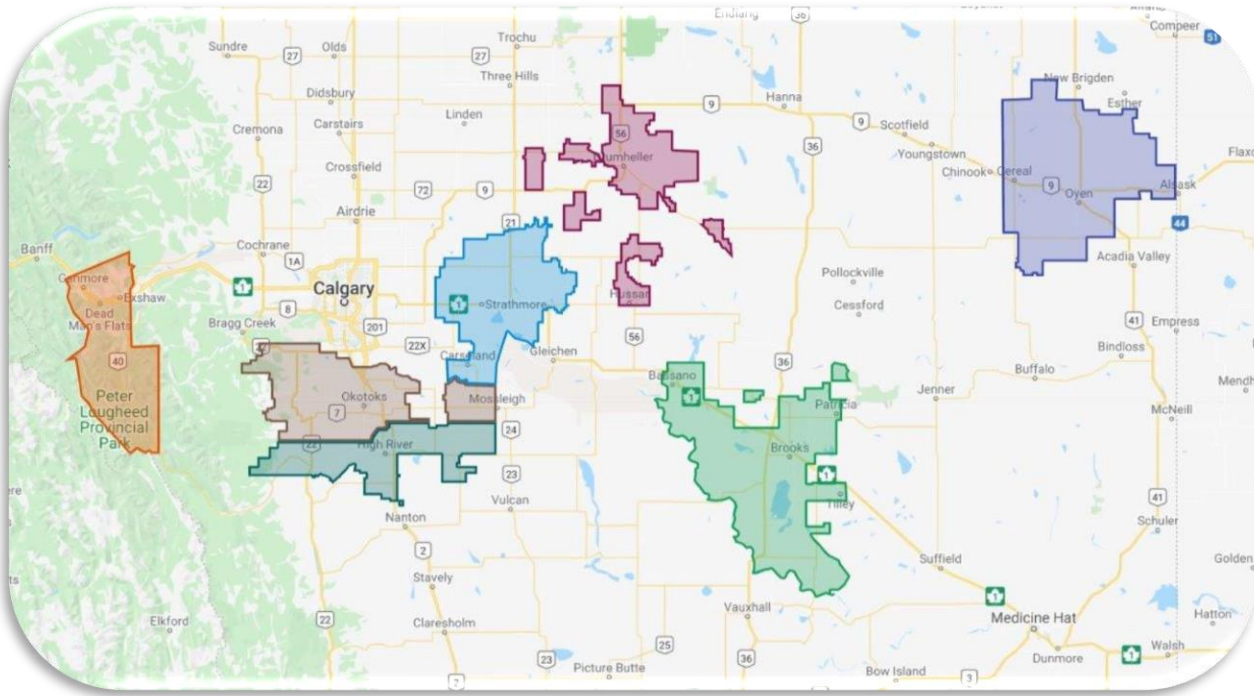


ILLUSTRATION 3 – CTR SCHOOL BOUNDARIES

There are 19 school facilities in CTR including:

- 15 regular schools (two facilities are inhabited by two schools each) total enrolment: 7,945
- 3 outreach program facilities for students who choose in-person educational experiences in a non-traditional, alternative school setting. Total enrolment: 241
- 1 online / homeschooling, total enrolment: 1,131 and 1,065 respectively.

As of March 2025, the regular school buildings in CTR include:

- 10 core schools built since 1990 and generally located in the major growth centers of High River, Okotoks, Canmore, Drumheller, Strathmore, and Brooks.
- 5 schools with significant renovations or additions, several where the original building dates back to the 1950s, and one which has an entire section dated 1924.
- 114 portable or modular classrooms dating from 1979 to present.

Programs

In addition to a regular program in 2024-2025, CTR offers:

- ✓ A French Immersion program in three of our schools (K-6, 7-9, 10-12 facilities).
- ✓ Support to over 1,296 with mild and moderate learning, behavioral, social and/or emotional needs who are included in main school (no separate schools for severe needs).
- ✓ Support to over 38 with severe learning, behavioral, social, and/or emotional needs.
- ✓ Support for over 59 gifted students who deserve additional support and programming.
- ✓ Support to over 1,362 English as an Additional Language students.
- ✓ Support to over 422 students who self-identify as First Nations, Metis, or Indigenous
- ✓ A virtual school program to support E-learning in all our facilities and for home schooling.
- ✓ Currently expanding opportunities for dual credit and collegiate experiences.

General Information

Christ the Redeemer School Division (CTR):

- Represents a resident population of over 165,000.
- In 2024-2025, educates over 7,978 students in our traditional schools. (Excluding our large online school, our Home Schooling, and our Outreach Schools) which bring our current total to 10,425
- Transports over 5,100 students on 92 routes daily, including partnerships and working arrangements with some of our public-school counterparts.
- Includes over 8,568 km² of land.
- Employs 505 teaching staff and 295 support staff.
- Is the 13th largest school division in Alberta.
- Is the 4th largest Catholic school division
- Is coterminous with 5 other schools boards: Grasslands, Golden Hills, Foothills, Canadian Rockies, and Prairie Rose.

Students May Live:

- In remote locations in the foothills of the Rocky Mountains.
- On farms and ranches in areas where there is a low population density.
- In acreage communities.
- In one of 32 growing hamlets, towns, or cities.

SECTOR ANALYSIS: COMMUNITIES IN ALPHABETICAL ORDER

Brooks and Area

The Brooks area consists of the Town of Brooks, Town of Bassano, the Hamlets of Patricia, Tilley, Duchess and Scandia as well as the surrounding rural and farmland areas. Brooks proper has a population of 14,924 (2021) with a combined surrounding area population of a further 9,903. Growth in Brooks from 2016 to 2021 (the last census) was 3.27%

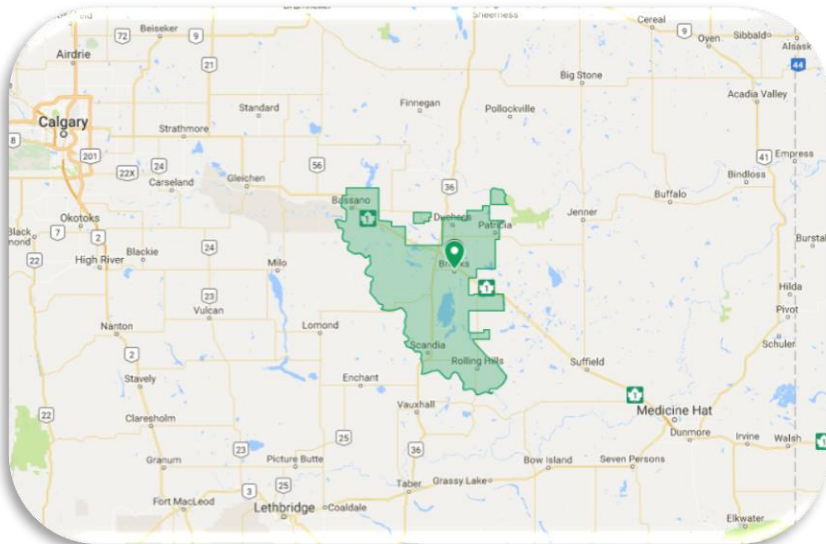


ILLUSTRATION 4 - BROOKS AND AREA CTR SCHOOL BOUNDARY

Four schools serve the educational needs of students and families pursuing Catholic education in this area:

- Holy Family Academy (K-4)
- Christ the King Academy (5-8)
- St. Joseph's Collegiate (9-12)
- St. Luke's Outreach Centre (10-12)

Our three traditional schools share a campus with a common playfield that is in a state of disrepair, to state it mildly. Each of the three schools do not have their own playspace and outdoor programming area because it is shared by all three. A sportsfield and track that is desirable, if not necessary, for secondary programming does not currently exist. We have a long term site plan to completely renovate the areas around the schools. Some of these plans are complicated by the fact that a portion of this outdoor playspace is shared with the public school division. Recently, the Grasslands School Division was granted Construction Funding for a replacement school for their existing Junior High School. This future development will further compromise the available sportsfield. We are working cooperatively with Grasslands Public Schools to come to a mutual agreement that benefits both school divisions.

Our most recent survey data shows that 33.5% of all school-aged children in the Brooks community attend our Catholic schools.

Christ the Redeemer Schools in Brooks⁴

Enrolment History	2022-2023	2023-2024	2024-2025	2024-2025 Utilization	2025-2026 Projected	2025-2026 Projected Utilization
Christ the King Academy	374	429	471	119%	493	105%
Holy Family Academy	449	452	464	98%	495	124%
St. Josephs Collegiate	444	453	452	89%	452	89%
Totals	1,267	1,334	1,387			

CHRIST THE KING ACADEMY

Christ the King Academy (CTK) opened in the fall of 2016 and accommodates Grades 5-8. Fourteen new classrooms were constructed to replace the 1948 wing, which was demolished just after the new wing was completed. CTK is operated in tandem with St. Joseph's Collegiate and shares the same gymnasium and CTS labs. We are extremely grateful for the contribution of the Alberta Government and Capital Planning for our recent construction project to enhance the building. However, the shared use of spaces does not allow for sufficient opportunity for all students to participate in optional classes. Christ The King Academy operated at 119% capacity in 2024-2025. To accommodate space pressures, Christ The King Academy rents physical education space from the community recreation space on a daily basis, and as of September 2024, we also rent classroom space from the local Arts and Culture space owned by the city.

**PICTURE 7 - CHRIST THE KING ACADEMY, BROOKS**

Enrolment History	2022-2023	2023-2024	2024-2025	2024-2025 Utilization	2025-2026 Projected	2025-2026 Projected Utilization
Christ the King Academy	374	429	471	119%	493	124%

⁴ Data update March 2025

HOLY FAMILY ACADEMY

The Holy Family Academy facility was built in 1962 (the former Central Elementary School for Grasslands Public) with minor additions in 1966, 1996 and 1998. Two previously used portables were added in 2008 and another two previously used portables were added in 2014. Central Elementary School was turned over to Christ the Redeemer Catholic Schools in 2014 and renamed Holy Family Academy. Although we were grateful to have a space – and the bones of the building are adequate – the building had been left in a state of disrepair and Christ the Redeemer was burdened with substantial financial obligations to upgrade the facility. The government did commit some funds for these purposes, but the total cost was considerably more. At the time, cosmetic changes were completed (painting, new flooring, and a minor office renovation). Since then, water pumps, hot water tanks, a boiler and a new fire panel have been replaced. We expect to replace the roof top air handlers and portions of the roof in the next several years.

In 2024-2025 we received two replacement modulars for placement at Holy Family Academy. These two did not add capacity to the school, as they replaced two existing that were at the end of life. We are thankful for these two stations which provide better educational environments.

We recognize that currently there is no government funding for the exterior site. That is, Christ the Redeemer is solely responsible for upkeep of the grounds (anything beyond 5 meters from the building). We hope that capital planning also acknowledges that the costs for remediation such as site drainage, play surfaces, replacement of worn asphalt, pedestrian walkways between the buildings, etc. not only have an impact on play spaces and outdoor programming, but we are also seeing a deterioration of some of our portable classrooms because of poor site maintenance from the previous landowners. Once again, resources that we spend from IMR, PO&M and accumulated reserves on the site are thoughtfully considered and well spent, but they do detract from the money that we can spend supporting our classrooms.



PICTURE 8 - HOLY FAMILY ACADEMY, BROOKS

Enrolment History	2022-2023	2023-2024	2024-2025	2024-2025 Utilization	2025-2026 Projected	2025-2026 Projected Utilization
Holy Family Academy	449	452	464	98%	495	105%

ST. JOSEPH'S COLLEGIATE

On March 07, 2025, we received confirmation from Albert Education that we will receive Planning Funding to support and direct our proposed new high school in Brooks Alberta. We are incredibly thankful for this opportunity.

We have maintained the script below in this document, because we perceive it as necessary to keep this project at the forefront. We have been, and will continue to, work with the City of Brooks, and with our governmental partners, to plan for the construction phase. We are confident that our efforts can bring this next phase to fruition shortly.

Additions to the building that eventually became St. Joseph's Collegiate were constructed in 2001 and tied together the 1924 original public school house, a 1946 addition, 1986 gymnasium addition and a 1999 portable addition. Five standalone portables were added in 2000, 2009 and 2010 – all of them were received in very poor, heavily used condition, and a total of 5 modulars are slated for demolition in 2024. An extensive renovation was completed in 2016 to the Construction, Foods, Band Room, and Multi-Media labs.

In the next several years, we have a need to develop the sports field to the east of the portables. This was always a part of the plan in the 2012 Value Management Study. To facilitate this project, four modulars were replaced and relocated in early 2024. Overall, the site is very flat and storm lines need to be constructed.

We reiterate, that we recognize that currently there is no government funding for the exterior and Christ the Redeemer is solely responsible for upkeep of the grounds (anything beyond 5 meters from the building). We hope that capital planning acknowledges that the costs for remediation such as site drainage, play surfaces, replacement of worn asphalt, pedestrian walkways between the buildings, etc. not only have an impact on play spaces and outdoor programming, but we are also seeing a deterioration of some of our portable classrooms because of poor site maintenance from the previous landowners. Once again, the financial resources that we spend on the site are thoughtfully considered and well spent, but they do detract from the money that we can spend supporting our classrooms.

As a shared facility with CTK, the entire facility is currently already at 102% capacity. Just as is the case with Christ The King Academy, Saint Joseph's Collegiate rents physical education space from the community recreation space on a daily basis, and as of September 2024, we also rent classroom space from the local Arts and Culture space owned by the city.

The utilization rate increased substantially when two portables were recently eliminated, as directed by Capital Planning, in order to more effectively manage utilization. This plan to be more efficient clearly back-fired, as our enrolment far surpassed the prior short term estimations. A new building for CTR in Brooks would provide for St. Joseph to utilize the Christ The King facility as a natural space for expansion, while also allowing for Christ The King to be housed in their own space with their own gymnasium and option learning spaces.

Enrolment History	2022-2023	2023-2024	2024-2025	2024-2025 Utilization	2025-2026 Projected	2025-2026 Projected Utilization
St. Joseph's Collegiate	444	453	452	89%	452	89%



PICTURE 9 - ST. JOSEPH'S COLLEGIATE, BROOKS

ST. LUKE'S OUTREACH CENTRE

St. Luke's Outreach Centre operates from a leased building and provides education to 50+ students who choose in-person educational experiences in a non-traditional, alternative school setting.

Canmore and Area

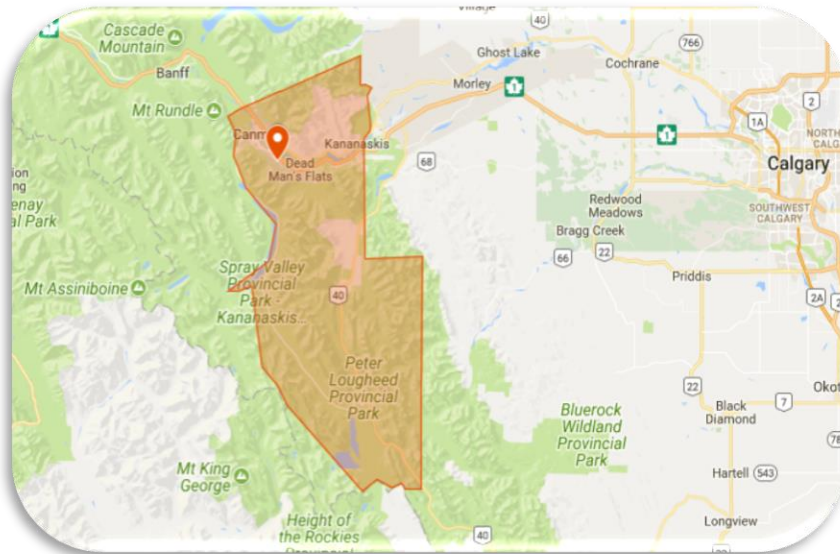


ILLUSTRATION 5 - CANMORE AND AREA CTR SCHOOL BOUNDARY

The Canmore draw area consists of the Town of Canmore, and the Hamlet of Exshaw. The Town of Banff is outside of the legal jurisdiction of CTR but because of its close proximity, we service many of the Catholic students from Banff. As of the 2021 census the population of Canmore was 15,990 and Banff was 8,305 with a combined total population of 24,295. The total growth in Canmore and Banff from 2016 to 2021 (the last census) was 11.23%. Our school has exceeded the regional growth in recent years, as families choose to be educated in our Catholic school.

Our most recent survey data shows that 31% of all school-aged children in the Canmore community attend our Catholic schools.

Christ the Redeemer Schools in Canmore⁵

Enrolment History	2022-2023	2023-2024	2024-2025	2024-2025 Utilization	2025-2026 Projected	2025-2026 Projected Utilization
Our Lady of the Snows	567	601	608	102%	617	103%

OUR LADY OF THE SNOWS CATHOLIC ACADEMY, CANMORE

One K-12 school serves the needs of the Catholic students as well as the Francophone Catholics in this area. In 2008 the facility was awarded to Christ the Redeemer Catholic Schools. Shortly after, Christ the Redeemer was approached and asked if we could share the facility with the Franco Sud Board. We engaged in a unique shared space agreement with Franco Sud that initially met the needs of both of our school communities. Christ the Redeemer's name is on the legal title, and we continue to occupy the majority (75%) of space and have a significantly higher student population than this percentage.



PICTURE 10 - OUR LADY OF THE SNOWS, CANMORE

Thus, we do not have enough space within our building for our own students.

An unused space was developed in 2013 and a modular added in 2017. Our Lady of the Snows Catholic Academy has experienced a yearly growth of 8.7% for the 4 years prior to Covid-19. École Notre Dame des Monts has also experienced significant growth. Canmore is a complex problem. We currently share many areas in the building with the Francophone school division. They have recently completed an 800 m² addition and added 8 classrooms (after 4 portables were removed). As we both continue to grow, space for new portables is very limited. We added two modular classrooms recently and had received approval for one more to be placed in the Fall of 2022, which did not become active until January 2023. However, another portable is only a short-sighted solution that will not solve the problem. We request a permanent two-story structure measuring 650 m² (6 classrooms) which could be constructed on the east side of our structure. In April 2023, in anticipation of a possible announcement, we completed a Site Readiness Gated Checklist which indicates that we could be ready to proceed promptly upon affirmation from the province.

⁵ Data updated March 2025

Drumheller and Area

The Drumheller area includes the Town of Drumheller, the Villages of Morrin and Munson, portions of the County of Starland, the Village of Carbon and portions of the County of Kneehill, Rosebud and the Village of Rockyford, and portions of the County of Wheatland, East Coulee and portions of Special Area No. 2.

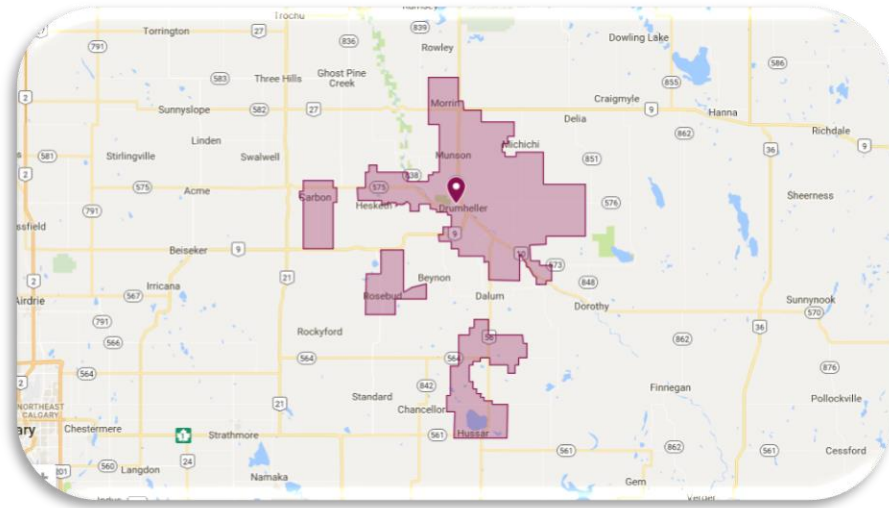


ILLUSTRATION 6 - DRUMHELLER AND AREA CTR SCHOOL BOUNDARY

Generally speaking, the population of most of the noted areas have maintained their populations. The major center, Drumheller, had seen a reduction of 0.92% from 2016 to 2021. Despite this seemingly stagnant status in the community Saint Anthony's school in Drumheller is experiencing modest growth in recent years and was projected to have another slight increase in 2024-2025.

St. Anthony's School serves the educational needs of students and families pursuing Catholic education. It is located in Drumheller and was constructed in 2012. Eleven modulars were added at the time of construction. St. Anthony's has a 700 m² gym, construction lab, new media lab, performance area and band room. A new sports field was recently constructed to meet the needs of the outdoor Phys-Ed programs. The utilization rate is 80% and forecast for modest growth to 83% in 2024-2025.

We do need to manage considerable site issues as we deal with erosion from the hill behind our building which is causing havoc with the playground space. It is worse than normal dirt and sloughing because the nature of the bentonite in that locale is especially difficult to contain and effectively manage. The bentonite becomes impervious to water and kills the grass. Fixing this hill was a costly venture, given the paleontological significance of the region and the oversight required by scientists in remediation efforts. In 2024, the final tally for mitigation of the hill sliding came in at over \$326,000.00. Although the project involved a major distribution of significant portions of the hill, and included large concrete barriers to mitigate future sliding, the nature of the landscape suggests that the project may need to be re-visited in future years.

We are investigating the potential to use Capital Maintenance and Renewal funds to expand the staff and student parking lot, as it is no longer completely sufficient for our needs. Our school is situated along a highway and beside a quarry, creating potential safety challenges for a K-12 population, but we work with the Town of Drumheller and our neighbours to mitigate concerns.

Our most recent survey data shows that 32.2% of all school-aged children in the Drumheller community attend our Catholic schools.

Christ the Redeemer Schools in Drumheller⁶

Enrolment History	2022-2023	2023-2024	2024-2025	2024-2025 Utilization	2025-2026 Projected	2025-2026 Projected Utilization
St. Anthony's School	444	478	458	77%	459	77%

ST. ANTHONY'S SCHOOL



PICTURE 11 - ST. ANTHONY'S SCHOOL, DRUMHELLER

⁶ Data updated March 2025

High River and Area

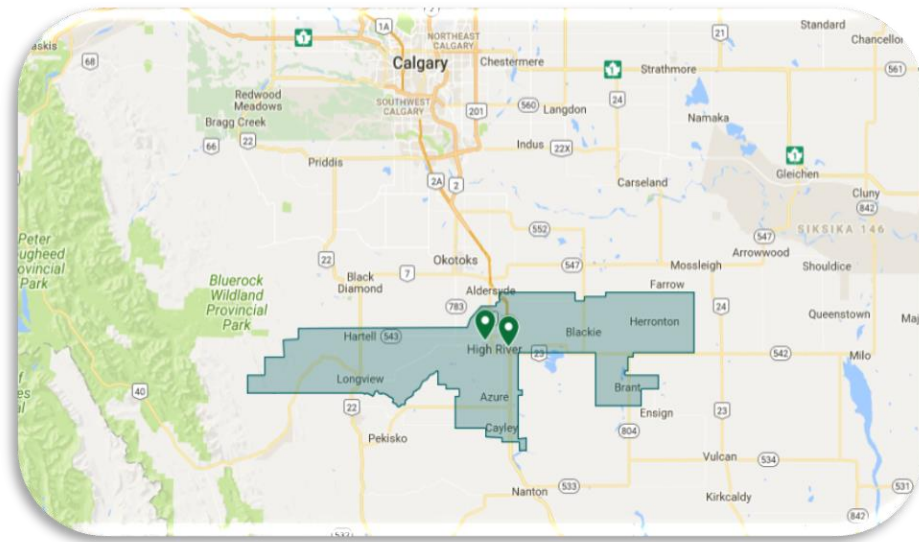


ILLUSTRATION 7 - HIGH RIVER AND AREA CTR SCHOOL BOUNDARY

The High River area encompasses the Town of High River, the Hamlet of Blackie, Cayley, Longview and the south portion of the MD of Foothills. Two schools service the Catholic students in this area. We consider a new school in this area a high priority for future growth.

Our most recent survey data shows that 42.2% of all school-aged children in the High River community attend our Catholic schools.

Christ the Redeemer Schools in High River⁷

Enrolment History	2022-2023	2023-2024	2024-2025	2024-2025 Utilization	2025-2026 Projected	2025-2026 Projected Utilization
Holy Spirit Academy	488	506	535	91%	542	99%
Notre Dame Collegiate	521	532	523	86%	523	86%
Totals	1,009	1,038	1,058			

HOLY SPIRIT ACADEMY

Holy Spirit Academy is an elementary school, accommodating Grades K – 6. It was built in 2003 and extensively renovated in 2014, following the 2013 flood. Eight portables were added at the time of construction. Currently the school has a utilization rate of 91%, but a significant increase is projected for the school population prior to September 2025. If projections are met, the school will be at 98% capacity in the 2025-2026 school year. In the year prior to Covid-19, the school was at 88% capacity. Despite the 2013 flood which saw an exodus of people from High River, the Town has bounced back, and the school population is greater than before.

In recent years, Holy Spirit Academy has seen significant growth in its population of English as an Additional Language Learners, as new Canadians move into the area. It appears that new immigrants are disproportionately coming to our separate schools as many of them are coming from predominantly Catholic countries. Despite this influx, Holy Spirit Academy remains one of the highest performing educational institutions in Alberta, as per the Annual Education Results Report. Even with our high utilization rates, we provide programming and space that accommodates inclusive education for our diverse learners, but also opportunities for pull-out programs and specialized attention.



PICTURE 12 - HOLY SPIRIT ACADEMY, HIGH RIVER

Enrolment History	2022-2023	2023-2024	2024-2025	2024-2025 Utilization	2025-2026 Projected	2025-2026 Projected Utilization
Holy Spirit Academy	488	506	535	91%	542	98%

⁷ Data updated March 2025

NOTRE DAME COLLEGIATE

Notre Dame Collegiate was originally built as an elementary school in 1998, then repurposed as a junior/senior high school in 2003. Following the 2013 flood, the school was extensively renovated including the construction, foods, and new media labs. Four portables were attached at the time of the rebuild and another two portables were added in 2016. A running track and sports field were constructed in 2017. The school's utilization rate is currently 86%. Even though the Town is experiencing yearly growth of 1.5%, the school experienced annual growth at a higher rate, prior to Covid-19. This may be attributed to the influx of new immigrants, primarily from the Philippines, who are often Catholic, and with children 12 years and older. The strong academic results of the school are also a drawing card for some parents. We consider a new school a priority. There is available land in the NW portion of High River, but not in the foreseeable future, as development in that particular sector is not anticipated in the next ten years. There is a designated school site in the south portion of the town, but currently it is smaller than what would be required for a full school site. We have had interactions with the town and the developer regarding potential options to access a larger space. Grade configuration would be examined at time of announcement but conceivably, we would anticipate a primary, middle, and high school. This would reduce the space challenges created by sharing of gymnasium and optional spaces currently experienced within our grades 7-9 building. We also provide programming and space that accommodates inclusive education for our diverse learners and opportunities for pull-out programs and specialized attention.



PICTURE 13 - NOTRE DAME COLLEGIATE, HIGH RIVER

Enrolment History	2022-2023	2023-2024	2024-2025	2024-2025 Utilization	2025-2026 Projected	2025-2026 Projected Utilization
Notre Dame Collegiate	521	532	523	86%	523	86%

ST. LUKE'S OUTREACH CENTRE – HIGH RIVER

St. Luke's Outreach Centre operates from a leased building and provides education to 43 students who choose in-person educational experiences in a non-traditional, alternative school setting.

Okotoks and Area

The Okotoks area is comprised of the Town of Okotoks, Diamond Valley, as well as the northern half of the MD of Foothills.

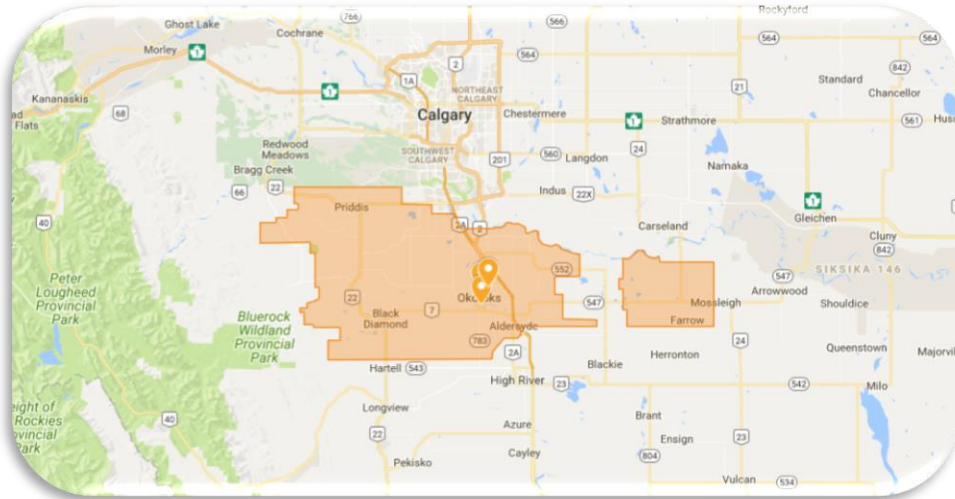


ILLUSTRATION 8 - OKOTOKS AND AREA CTR SCHOOL BOUNDARY

Seven schools serve the needs of the Catholic students in this area:

- École Good Shepherd School (K – 6)
- St. Mary's School (K – 6)
- St. John Paul II Collegiate (7 – 9)
- St. Francis of Assisi Academy (K – 9) (rural school in the MD of Foothills)
- Holy Trinity Academy (10 – 12)
- St. Luke's Outreach Centre (10 – 12)

We also house the Centre for Learning at Home in Okotoks, which facilitates home schooling and on-line education for over 2000 students across the province. We receive no funding for this facility.

Our most recent survey data shows that 43.3% of all school-aged children in the Okotoks community attend our Catholic schools.

The chart below was provided by the Planning Development department of the Town of Okotoks. It identifies four major developments that are currently in various stages of progress. The latter two – Ridgemont and Tillotson, are in preliminary stages, and therefore represent no lots yet, but ground was broken in Tillotson a full year ago, and Ridgemont is in its final planning stages, with an intention to break ground this year. Please note that in 2024, the population of Okotoks was officially estimated at 32,957. The chart below suggests as many as **25,000 new residents in Okotoks by 2042**. The D'Arcy development alone is anticipated to add approximately 3500 residents between now and 2030. The full development of these four will represent 75% growth of the entire town as the plans come to fruition by 2042.

3-Year Capital Plan 2026-2029

Development	Dwelling Units	To Date (Subdivided lots / approved units – does not mean constructed and completed)	Anticipated Build Out (Very approximate – fluctuates significantly based on the economy / immigration and many factors outside of Town control)	Anticipated Total Population (based on 2.9 per unit)
D'Arcy	2,200 units	979 (45% of community)	2030	6,380
Wedderburn (Both Quarter Sections)	2,500 units (approximate as ASP Amendment not finalized)	500 (20% of community)	2040	7,250
Ridgemont	1400 units	0%	2042	4,080
Tillotson	1190-1349 units	0%	2038	3451-3912

These are the current developments in progress or with planning underway. No additional ASPs have been agreed to by the Town at this point in time. These dwelling unit ranges are also approximate and subject to refinement at more detailed levels of planning. In short we can anticipate roughly 20-25,000 residents within existing approved developments over the next 10-15 years most likely. The rate will increase significantly once our regional waterline is operational in 2026.

ILLUSTRATION 9 - OKOTOKS DEVELOPMENTS IN PROGRESS

Christ the Redeemer Schools in Okotoks⁸

Enrolment History	2022-2023	2023-2024	2024-2025	2024-2025 Utilization	2025-2026 Projected	2025-2026 Projected Utilization
St. Mary's School	654	688	682	76%	691	77%
École Good Shepherd School	642	644	616	72%	612	72%
St. Francis of Assisi Academy	549	604	579	103%	588	104%
St. John Paul II	802	767	810	89%	775	86%
Holy Trinity Academy	849	919	1,041	96%	1,105	102%
Totals	3,496	3,622	3,728			

ST. MARY'S SCHOOL

St. Mary's School is our other elementary school in Okotoks. It offers programming for K – 6. St. Mary's School was built in 1998. Additional space was added in 1999, 2000, 2002, 2012 and 2015. There are 14 modular units, of which 6 are attached and 8 are fixed. We expect that within the period of 3 years we will be petitioning to have some or all of these replaced. The building area exceeds the municipal ratio for building to land.



PICTURE 14 - ST. MARY'S SCHOOL, OKOTOKS

Enrolment History	2022-2023	2023-2024	2024-2025	2024-2025 Utilization	2025-2026 Projected	2025-2026 Projected Utilization
St. Mary's School	654	688	682	76%	691	77%

⁸ Data updated March 2025

ÉCOLE GOOD SHEPHERD SCHOOL

A replacement school for École Good Shepherd School was announced in March 2023, to be situated in a new development called D’Arcy Ranch. We are extremely grateful for this opportunity – thank you. Our collaboration with Capital Planning and Alberta Infrastructure have been fruitful, and we look forward in the very near future (Spring 2025) to working with the contractor awarded the P3 contract.

École Good Shepherd School (ÉGSS) was built in 1990 with additional space added in 1991, 1992, 2001, 2002, 2007, 2012 and 2015. The school offers English, French, and French Immersion programming for Grades K – 6. In 2015 ÉGSS reached 105% capacity and far exceeded the reasonable limits of utilization. CTR managed to temporarily mitigate that challenge entirely on our own, by bussing over 100 students from the Okotoks communities of Sandstone and Mountain View to our rural school (Saint Francis of Assisi, in DeWinton) and by re-designating our internal Okotoks boundaries to transport another 70 students to Saint Mary’s school, on the south side of town. Currently, a total of 120 students in Sandstone, Mountain View, and D’Arcy area who live within the catchment area of ÉGSS – many of them within walking distance (2.4 km) of the school – are bussed to alternative sites. Students in Sandstone, Mountain View and D’Arcy live less than 2 km from ÉGSS, but are bussed 10 km out of town to a rural site because of a lack of space at their ‘neighborhood school’. Two buses run from this area, one 20 minutes, and the other 30 minutes each way, meaning 40 or 60 minutes per day spent on the bus. The announcement of the new replacement building will alleviate some of these challenges when it opens – conceivably in September 2027.



PICTURE 15 - ÉCOLE GOOD SHEPHERD, OKOTOKS

Enrolment History	2022-2023	2023-2024	2024-2025	2024-2025 Utilization	2025-2026 Projected	2025-2026 Projected Utilization
École Good Shepherd School	642	644	616	72%	612	72%

ST. JOHN PAUL II COLLEGIATE

St. John Paul II Collegiate was constructed in 1993 with additional space added in 1994, 1995, 1997 and 1999. The school offers English, French and French Immersion junior high programming for Grades 7 – 9. This school continues to subscribe to the ideal of daily physical activity; an initiative supported by research and recommended by the government previously. The gymnasium is 530 m². It is not adequate for the junior high physical education programming needs. In any given period during the school day there are 4 or 5 classes scheduled for physical education. The administration is creative in utilizing cafeteria space, classroom spaces, and outdoor facilities in an effort to accommodate. A second gymnasium is required. In March 2025 we were granted pre-planning funding to investigate, and to fortify our case for relocating the tensile fabric structure (Sprung Structure) that is currently utilized at École Good Shepherd School in Okotoks. The Town of Okotoks has expressed verbal support, and we look forward to working with them to make this a reality. We would consider this a portion of our long-term solution in Okotoks, and we are grateful to Capital Planning and Alberta Infrastructure for the opportunity.



PICTURE 16 - ST. JOHN PAUL II COLLEGIATE, OKOTOKS

Enrolment History	2022-2023	2023-2024	2024-2025	2024-2025 Utilization	2025-2026 Projected	2025-2026 Projected Utilization
St. John Paul II Collegiate	802	767	810	89%	775	85%

ST. FRANCIS OF ASSISI ACADEMY

St. Francis of Assisi Academy is our newest school and opened in the fall of 2016. It serves the northern rural area of the MD of Foothills as well as a few sectors from within the boundaries of the Town of Okotoks. It opened as a K-7 school, added Grade 8, and is now fully K-9. This school has eight modular classrooms, which were installed at the time of construction. There is capacity to add another 6 modular classrooms, after we pursued – and received – two in 2022. We requested two more in 2023 due to extreme growth, but we were not successful in our bid. Saint Francis of Assisi School is impacted severely by the enrolment restrictions and facility deficiencies at École Good Shepherd School. Currently, over 120 students who live within the boundaries of the Town of Okotoks – who live within walking distance of ÉGSS – are bussed 40 to 60 minutes each day to this rural school. In recent years, an explosion of enrolments from the local rural community, and many requests from the south of Calgary have further exacerbated space needs at St. Francis. Despite two more modulars being added in 2022, the school is at 104% utilization in 2024-2025. Homeroom classes are currently housed in our library, our chapel, and in some of our option classrooms (foods and band rooms). Our short-term solution has been an urgent request this past November 2024 for two more modulars – which were not granted in 2023 or early 2024. The École Good Shepherd replacement school in Okotoks may address some of the space constraints but will also be filled quickly given the rapid growth expected in Okotoks.



PICTURE 17 - ST. FRANCIS OF ASSISI ACADEMY, OKOTOKS

Enrolment History	2022-2023	2023-2024	2024-2025	2024-2025 Utilization	2025-2026 Projected	2025-2026 Projected Utilization
St. Francis of Assisi	549	604	579	103%	588	104%

HOLY TRINITY ACADEMY

Holy Trinity Academy offers English, French and French Immersion programming for Grades 10 – 12. We contend that our high school facility offering Catholic Education in Okotoks must be complemented by a second high school in the very near future to accommodate rapid growth. HTA was constructed in 2006 with additional space added in 2003, 2005, 2010, 2012 and 2014. There are 19 portables either attached or fixed to the building. We currently have an urgent request – submitted in 2024 – for two modular classrooms to accommodate rapid growth, but we recognize that if we are granted this request, it will still be a temporary relief, in the midst of extraordinary community growth. In a previous iteration of our Three Year Capital Plan, we anticipated a 5-year plan to include another Catholic high school in Okotoks. It is clear now that we will struggle to manage a delay for that long. We now have a new high school in Okotoks as our number 2 priority, due to rapid enrolment growth, especially in this current year, where our enrolment grew by 143 students from September 2023 to September 2024, and our utilization moved from 84% capacity to 96% capacity in this one 12 month period. Our projection for 2025-2026 includes an additional 63 students, bumping our potential utilization in the upcoming year to 102%.



PICTURE 18 - HOLY TRINITY ACADEMY, OKOTOKS

Enrolment History	2022-2023	2023-2024	2024-2025	2024-2025 Utilization	2025-2026 Projected	2025-2026 Projected
Holy Trinity Academy	849	919	1,041	96%	1,105	102%

ST. LUKE'S OUTREACH CENTRE – OKOTOKS

St. Luke's Outreach Centre currently operates from a leased building and provides education to 142 students who choose in-person educational experiences in a non-traditional, alternative school setting.

In 2020, CTR partnered with the Town of Okotoks to pursue a new facility. CTR has allocated funding from our accumulated capital reserves to own the third floor of a new 50,000 ft² Arts and Learning Campus. Forty percent of the floor is a purpose-built school facility for Saint Luke's Outreach, and the remainder replaced our Catholic Education Centre (Central Office). After paying for the construction out of reserves, we will recognize annual savings in lease payments for the two existing buildings of over \$260,000. These savings will allow us to allocate the same funds into operating costs, specifically, to enhance staffing and program offerings for our schools.

The three-story office building and the adjoining previously existing space has been dubbed the 'Okotoks Arts and Learning Campus', and represents a collaborative and efficient space including our spaces, the community library, a public school Outreach School (Cameron Crossing) and Bow Valley College. It opened for operation in September 2021 and we have experienced great synergies from the cooperative endeavor.

CENTRE FOR LEARNING AT HOME

This school offers on-line education and homeschooling as alternative programming for students across the entire province. The Division formed a partnership with a local developer to build the current facility. Alberta Education did not fund the construction of this facility through a capital announcement. Instead, capital reserves were used to support this endeavour.

Oyen and Area



ILLUSTRATION 10 - OYEN AND AREA CTR SCHOOL BOUNDARY

The Oyen area includes the Town of Oyen, Acadia Valley and portions of Special Area No. 3. Although the overall population is relatively low, Oyen and Acadia Valley have experienced moderate, positive growth of 2.9% and 7.1% respectively over the last five years.

Christ the Redeemer Schools in Oyen⁹

Enrolment History	2022-2023	2023-2024	2024-2025	2024-2025 Utilization	2025-2026 Projected	2025-2026 Projected Utilization
Assumption Roman Catholic School	57	58	60	56%	58	52%

ASSUMPTION ROMAN CATHOLIC SCHOOL

Assumption Roman Catholic School services the elementary educational needs of students and families pursuing Catholic education in the area. Assumption school was built in 1956 with new areas added in 1960, 1964, and 1969. Major classroom renovations were completed in 2017. The school has experienced consistent enrolment over the past four years and the building currently has a utilization rate of 56%. The school is well constructed and maintained and will serve the needs of the Catholic community for many years to come.

Christ The Redeemer Catholic Schools has a special affinity and dedication to Assumption Roman Catholic School. When amalgamation occurred in 1994, it was the coalition of Foothills, Drumheller, and Oyen that allowed us to exist as a separate school system. The administration of CTR and the Board of Trustees vowed at that time to maintain operation of Assumption. We are committed to sharing the gift of Catholic education to that community.

In 2020 there was considerable work done to upgrade the facility, in particular, the bathrooms. Considerable time and money from IMR was allocated to ensure that the building is in a great state of repair.

⁹ Data updated March 2025



PICTURE 19 - ASSUMPTION ROMAN CATHOLIC SCHOOL, OYEN

Strathmore and Area

The Strathmore area consists of the Town of Strathmore, Villages of Rockyford, Standard, Lyalta, Carseland, and the County of Wheatland. Strathmore and the County of Wheatland have experienced annual growth of 1.9% for the past 5 years.

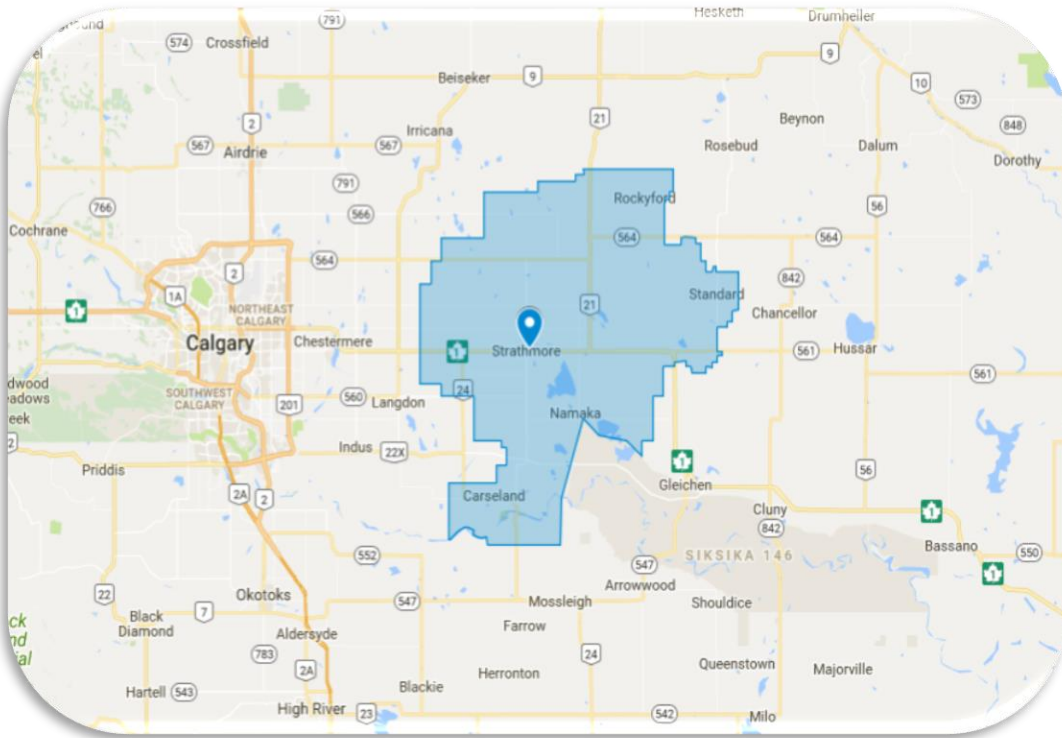


ILLUSTRATION 11 - STRATHMORE AND AREA CTR SCHOOL BOUNDARY

Two schools operate from one facility. Sacred Heart Academy offers English programming for K–6 and Holy Cross Collegiate offers Grades 7–12. Sacred Heart Academy offers an intensive French program.

In March 2016, a Value Management Study was conducted at the school site in Strathmore. The value scoping session was attended by nine participants from CRCS, staff from Capital Planning and Alberta Infrastructure, as well as architects and cost consultants who provided technical expertise to the process. The 22-page executive summary submitted on March 31, 2016, supported a recommendation for a substantial modernization to Sacred Heart Academy and Holy Cross Collegiate. At a cost of over \$7,000,000, the project became an unfunded priority.

In the absence of an announcement in support of the modernization, Christ the Redeemer Catholic Schools has undertaken over recent years to identify priorities that might achieve the same end, representing five separate projects. Our band-aid solutions do not transform the entire site, but we anticipate that the fixes mitigate some of the educational and programming challenges that we have faced. Three projects that were formerly considered long term priorities have been accomplished through IMR and CMR monies in recent years. The three do not represent extra specialized space, which is desperately needed, but they do represent considerable upgrades to existing portions of the building, which will improve programming and efficiency.

Specifically, stemming from recommendations from the 2016 Value Scoping exercise managed by Capital Planning, CTR has independently renovated the stage, the front office and learning support space, and we recently solved the significant problems of space, air quality, and dust removal in the wood shop. We managed this by upgrading the dust removal apparatus and moving it to the exterior of the building.

Early in 2023, permission was granted by the province – and supported by our Board of Trustees – for us to utilize some of our Capital Reserves to address some of our greatest deficiencies in this combined facility. We originally allocated up to \$1,815,000 to renovate the elementary gymnasium, build a new high school band room, and in turn, expand our chapel.

Inflation has had an impact on this project. The original estimation of \$1.8 million in the spring of 2023 proved inadequate, and since then the final cost ballooned to approximately \$3.1 million. The overages in costs were largely due to a substandard foundation in the original, 1951 gymnasium, and the fact that during renovation asbestos was found in the ceiling, which required expensive (but successful) remediation. We proceeded with the project and gained occupancy in October 2024.

Our most recent survey data shows over 18.8% of all school-aged children in the Strathmore community attend our Catholic schools.

Christ the Redeemer Schools in Strathmore¹⁰

Enrolment History	2022-2023	2023-2024	2024-2025	2024-2025 Utilization	2025-2026 Projected	2025-2026 Projected Utilization
Sacred Heart Academy	333	318	308	63%	295	60%
Holy Cross Collegiate	299	324	338	72%	341	73%
Totals	632	642	646			

SACRED HEART ACADEMY

Sacred Heart Academy was formerly a part of the Golden Hills School Division. The original building was constructed in 1951. Additions were added in 1955, 1958, 1963 and 1972. In 2000, we were given the building. Further additions were completed in 2001 and 2011 to accommodate the growth of Holy Cross Collegiate High School, the gymnasium in Sacred Heart Academy was severely compromised. Already it was a very small and inadequate gymnasium (built in 1951), the gymnasium was partitioned, approximately one third being dedicated to a high school band room and the other two thirds remaining as a very small elementary gymnasium of only 228 m². The high school band room was situated in the center of the elementary school, until summer 2024, when we addressed that challenge with some of our capital reserves. We underwent an extensive renovation of the gymnasium and removed the band room that represented 1/3 of the space. Although it was a very expensive endeavour which we afforded through our own capital reserves, the 'new' gymnasium, although small, is a greatly enhanced space for our elementary students, and includes a much needed stage. In Sacred Heart Academy is housed the only library space for the two schools. At 108 m², it barely suffices, and is predominantly a holding space for elementary books. The library facilities for Holy Cross Collegiate are essentially spread out between this small space and classrooms in the Holy Cross facility.

**PICTURE 20 - SACRED HEART ACADEMY, STRATHMORE**

Enrolment History	2022-2023	2023-2024	2024-2025	2024-2025 Utilization	2025-2026 Projected	2025-2026 Projected Utilization
Sacred Heart Academy	333	318	308	63%	295	60%

¹⁰ Data updated March 2025

HOLY CROSS COLLEGIATE

Parts of Holy Cross Collegiate were essentially built as an add on to the Sacred Heart Academy, hence the need for a shared space like the library and a Holy Cross band room island intruding into the middle of Sacred Heart Academy. Renovations to the facility were managed in 2003, 2011, and 2020. Modulares were added in 2007, 2008, and 2014. In recent years, Christ the Redeemer Catholic Schools has exercised our own initiative to solve a problem by using IMR money to undertake a modernization of the stage area. The space was inaccessible by wheelchairs and was not situated to allow for multi-purpose use. We moved forward with a plan to achieve wheelchair accessibility and converted the stage area into a multi-purpose space that can be utilized as a stage, a common social area, or as a classroom when needed.

Some of Holy Cross Collegiate's CTS spaces – specifically the construction lab and the foods lab were managed out of a 2001 addition to the original building. Neither is large enough for their repurposed use, but our facilities department has done an admirable job of trying to make them viable. Aside from being too small, we had an additional issue with the dust collection system in the construction lab, specifically in that it had to be incorporated within the existing space, further compromising the availability of room for classes. We have made substantial efforts to remediate these challenges on our own this past year using IMR money.

When the new media and computer labs were constructed, it was within a very small allowable space given the scope of the Holy Cross construction. Since that time, population growth and programming has dictated that one of these two connected rooms has been converted into a regular classroom. As such, access to the technology lab is managed by walking through a classroom, which obviously can be disruptive during class instruction time.

The inadequacies of the CTS spaces prohibit full high school programming. Quite honestly, the programming that we can offer our students is not ideal for optimum learning. Students leave our school for the public system and they have told us one of the main reasons is for the lack of adequate CTS programming. In mid 2024, CTR used a substantial portion of our capital reserves (with governmental permission) to remove the Holy Cross band room from the Sacred Heart gymnasium, and in turn we built an addition on Holy Cross to house an expansive and adequate band room, and chapel space. Although expensive, the students now enjoy two greatly enhanced spaces for music and prayer.



PICTURE 21 - HOLY CROSS COLLEGIATE, STRATHMORE

Enrolment History	2022-2023	2023-2024	2024-2025	2024-2025 Utilization	2025-2026 Projected	2025-2026 Projected Utilization
Holy Cross Collegiate	299	324	338	72%	341	73%